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                    SECURITIES AND EXCHANGE COMMISSION
                WASHINGTON, D.C. 20549
                    FORM 10-K
/X/ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE
        ACT OF 1934, FOR THE FISCAL YEAR ENDED DECEMBER 31, }199
                        COMMISSION FILE NUMBER 1-11893
                            GUESS ?, INC.
                (Exact name of registrant as specified in its charter)
                    DELAWARE 95-3679695
            (State or other jurisdiction
        of incorporation or organization)
                                (I.R.S. Employer
                            Identification No.)
                            1444 SOUTH ALAMEDA STREET
            LOS ANGELES, CALIFORNIA 90021
                            (213) 765-3100
    (Address, including zip code, and telephone number, including area code)
        Securities registered pursuant to Section 12(b) of the Act:
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            TITLE OF EACH CLASS
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            TITLE OF EACH CLASS
    Common Stock, par value \$0.01 per share
Common Stock, par value \$0.01 per share
NAME OF EACH EXCHANGE ON WHICH REGISTERED
NAME OF EACH EXCHANGE ON WHICH REGISTERED
New York Stock Exchange
New York Stock Exchange
Securities registered pursuant to Section 12(g) of the Act:
Securities registered pursuant to Section 12(g) of the Act:
None
Indicate by check mark whether the registrant (1) has filed all reports required
to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during
the preceding 12 months (or for such shorter period that the registrant was
required to file such reports) and (2) has been subject to such filing
requirements for the past 90 days.
/X/ Yes / / No
Indicate by check mark if disclosure of delinquent filers pursuant to item 405
of Regulation S-K is not contained herein, and will not be contained, to the
best of registrant's knowledge, in definitive proxy or information statements
incorporated by reference in Part III of this Form 10-K or any amendment to this
Form 10-K. /X/
As of March 6, 1998, the aggregate market value of the voting and non-voting
common equity stock held by non-affiliates of the registrant was \$42,095,644.
As of March 6, 1998, the registrant had 42,902,035 shares of Common Stock
outstanding.

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ITEM & DESCRIPTION
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PART I

ITEM 1. BUSINESS
Important Factors Regarding Forward-Looking Statements

Various forward-looking statements have been made in this Form 10-K. Forward-looking statements may also be in the registrant's other reports filed under the Securities Exchange Act of 1934 , in its press releases and in other documents. In addition, from time to time, the registrant through its management may make oral forward-looking statements.

Forward-looking statements generally refer to future plans and performance, and are identified by the words "believe," "expect," "anticipate," "optimistic," "intend," "aim," "will" or similar expressions. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of which they are made. The registrant undertakes no obligation to update publicly or revise any forward-looking statements.

For additional information regarding forward-looking statements, refer to Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

GENERAL

Guess ?, Inc. ("the Company" or "Guess"), founded in 1981 by the Marciano brothers, designs, markets, distributes and licenses one of the world's leading lifestyle collections of casual apparel, accessories and related consumer products. The Company's apparel for men and women is marketed under numerous trademarks including Guess, Guess ?, Guess U.S.A., Guess Collection and Guess ? and Triangle Design. The lines include full collections of denim and cotton clothing, including jeans, pants, overalls, skirts, dresses, shorts, blouses, shirts, jackets and knitwear. In addition, the Company has granted licenses to manufacture and distribute a broad range of products that complement the Company's apparel lines, including clothing for infants and children, activewear, footwear, eyewear, watches, home products and other fashion accessories. Revenue generated from wholesale and retail operations and from licensing activities, were \(48.5 \%, 41.9 \%\) and \(9.6 \%\) respectively, of net revenue
in 1997. The Company's total net revenue in 1997 was \(\$ 515.4\) million and net earnings (including the favorable effect of a \(\$ 4.0\) million change in accounting) were \(\$ 37.5\) million.

Company Products. The Company derives its net revenue from the sale of Guess men's and women's apparel worldwide to wholesale customers and distributors, from the sale of Guess men's and women's apparel and its licensees' products through the Company's network of retail and factory outlet stores primarily in the United States and net royalties from worldwide licensing activities. The following table sets forth the net revenue of the Company through its channels of distribution.


\section*{PRODUCTS}

The Company's apparel products are organized into two primary categories: men's apparel and women's apparel (including Guess Collection). A major portion of the Company's men's and women's apparel lines consists of basic, recurring styles which the Company believes are less susceptible to fashion obsolescence and are less seasonal in nature than fashion product styles. Basic product styles provide the Company with a base of business that usually carries over from season to season and year to year. Basic products are primarily made of denim and include jeans, skirts, dresses, overalls and shorts in a variety of fits, washes and styles. To take advantage of contemporary trends, the Company complements its basic styles with more fashion-oriented items. Fashion products range in style from contemporary sportswear to casual apparel and include colored denim items, pants, shirts, jackets and knitwear made of a variety of materials including fine cotton, man-made fabric and leather. A limited number of best-selling fashion items in a collection may be included in one or more subsequent collections, and a select few may be added to the Company's basic styles.

The Company's line of women's apparel also includes the Guess Collection, a collection of women's skirts, tops, jackets, blazers and blouses incorporating a sophisticated combination of colors and styles. These products are currently sold exclusively through the Company-owned and -operated retail stores and primarily appeals to the contemporary segment of the apparel market.

Licensed Products. The high level of desirability of the Guess brand name among consumers has allowed the Company to selectively expand its product offerings and distribution channels worldwide through licensing arrangements. The Company currently has 39 licensees. Worldwide sales of licensed products (as reported to the Company by its licensees) were approximately \(\$ 669\) million in 1997. The Company's net royalties from such sales including fees from new licensees were \(\$ 49.5\) million in 1997. Approximately \(48 \%\) of the Company's gross royalties were derived from its top four licensed product lines in 1997.

\section*{DESIGN}

Under the direction of Maurice Marciano, Guess garments are designed by an in-house staff of three design teams (men's, women's and Guess Collection) located in Los Angeles, California. Guess design teams travel throughout the world in order to monitor fashion trends and discover new fabrics. Fabric shows
in Europe, Asia and the United States provide additional opportunities to discover and sample new fabrics. These fabrics, together with the trends uncovered by the Company's designers, serve as the primary source of inspiration for the Company's lines and collections. The Company also maintains a fashion library consisting of antique and contemporary garments as an additional source of creative concepts. In addition, design teams regularly meet with members of the sales, merchandising and retail operations to further refine the Company's products in order to meet the particular needs of the Company's markets.

\section*{DOMESTIC WHOLESALE CUSTOMERS}

The Company's domestic wholesale customers consist primarily of better department stores and select upscale specialty stores, which have the image and merchandising expertise that Guess requires for the effective presentation of its products. Leading wholesale customers include Federated Department Stores, Inc., The May Department Stores Company and Dillard Department Stores, Inc., among others. During 1997, the Company sold its products directly to approximately 3,000 retail doors within the United States.

A key element of the Company's merchandising strategy is the shop-in-shop merchandising format, an exclusive selling area within a department store that presents a full array of Guess products using Guess signage and fixtures. At December 31, 1997, there were approximately 1,270 shop-in-shops (excluding shop-in-shops installed by licensees) that feature Guess products (other than the Guess Collection). The Company intends to add or remodel approximately 60 shop-in-shops by the end of 1998.

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Sales representatives are located in the Company's showrooms in New York, Los Angeles, Dallas, Chicago and Hong Kong. They coordinate with customers the inventory level and product mix that should be carried in each store to maximize retail sell-through and enhance the customers' profit margins. Such inventory level and product mix are then used as the basis for developing sales projections and product needs for each wholesale customer and scheduling production. The merchandisers work with the store to ensure that the Company's products are appropriately displayed.

Certain of the Company's domestic wholesale customers, including some under common ownership, have accounted for significant portions of the Company's net revenue. During 1997, Bloomingdale's, Macy's and other affiliated stores owned by Federated Department Stores, Inc. together accounted for approximately 8.5\% of the Company's net revenue. During the same period, Dillard Department Stores and The May Department Stores Company accounted for approximately \(6.4 \%\) and \(6.3 \%\) of the Company's net revenue, respectively.

\section*{DOMESTIC RETAIL OPERATIONS}

At December 31, 1997, the Company's domestic retail operations consisted of 87 retail and 49 factory outlet stores owned and operated directly by Guess in the United States, which principally sell Guess label products. Guess retail stores outside the United States, with the exception of the Company-owned and - -operated store in Florence, Italy, are owned and operated by the Company's distributors and licensees. See "International Business". Since the beginning of 1993 through December 31, 1997, the Company has opened a total of 63 retail and 35 factory outlet stores and has closed 13 retail and 8 factory outlet stores. The percentage of net revenue generated by the retail network has increased from \(29.0 \%\) to \(46.3 \%\) of the Company's net revenue from product sales from 1993 through 1997.

Retail Stores. The Company's 87 domestic retail stores range in size from approximately 3,400 to 8,500 square feet. The Company's retail stores carry a full assortment of men's and women's Guess merchandise, including most of its licensed products. During 1997, the Company opened 22 retail stores and plans to open one store and close six stores during 1998. The planned slow-down in the roll-out of new retail stores during 1998 is primarily due to the Company's desire to focus its efforts on improving the profitability and efficiency of existing stores.

Factory Outlet Stores. The Company's 49 domestic factory outlet stores range in size from approximately 4,000 to 7,500 square feet and are located in outlet malls and strip centers generally operating outside the shopping radius of the Company's wholesale customers and its retail stores. These stores sell selected styles of Guess apparel and licensed products at a discount to value-conscious customers, enabling the Company to effectively control the distribution of its excess inventory, thereby protecting the Guess image. During 1997, the Company opened four and closed one factory store. The Company plans to open two and close one factory outlet store in 1998.

\section*{INTERNATIONAL BUSINESS}

Guess derives net revenue and earnings outside the United States from two principal sources: (i) sales of Guess brand apparel directly to 14 foreign distributors who distribute such apparel to better department stores, upscale specialty retail stores and Guess-licensed retail stores operated by Guess distributors or licensees and (ii) royalties from licensees who manufacture and distribute Guess brand products outside the United States.

The Company sells products through distributors and licensees throughout Asia, Central and South America, Europe, South Africa and the Middle East. More recently, the Company has entered into distribution arrangements for Vietnam, the Dominican Republic and Guam.

At December 31, 1997, 269 Guess retail and outlet stores were operated internationally by licensees and distributors. The Company's retail store license agreements generally provide detailed guidelines for

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store fixtures, merchandising and marketing programs and the appearance, merchandising and service standards of these stores are closely monitored to ensure the Guess image is maintained. The Company has been advised by its distributors and licensees that they plan to open approximately 30 new stores in 1998. Guess also owns and operates a flagship Guess retail store located in Florence, Italy.

\section*{LICENSE AGREEMENTS AND TERMS}

The Company's manufacturing license agreements customarily provide for a three-to five-year initial term with a possible option to renew prior to expiration for an additional multi-year period. In addition to licensing products which complement the Company's apparel products, Guess has granted licenses for the manufacture and sale of Guess branded products similar to the Company's, including men's and women's denim and knitwear, in markets such as the Philippines, Canada, Argentina, Mexico, Chile, South Africa, South Korea, Brazil and Japan. Licenses granted to certain licensees which have produced high-quality products and otherwise have demonstrated solid operating performance, such as Guess Watches and Guess Eyewear, have been renewed and in some cases expanded to include new products or markets. The typical license agreement requires that the licensee pay the Company the greater of a royalty based on a percentage of the licensee's net sales of licensed products or a guaranteed minimum royalty that typically increases over the term of the license agreement. Generally, licensees are required to spend a percentage of the net sales of licensed products for advertising and promotion of the licensed products. In addition, certain licensees are required to contribute toward the protection of the Company's trademarks within the territories granted to such licensees, thereby assisting Guess in its efforts to prevent counterfeiting and other trademark infringement in such territories.

The Company's Licensing Department strictly monitors product design, development, merchandising and marketing. All Guess brand products, advertising, promotional and packaging materials must be approved in advance by Guess. The Licensing Department meets regularly with licensees to ensure consistency with Guess's overall marketing, merchandising and design strategies, and to ensure uniformity and quality control.

In addition to the retail stores operated outside of the United States as mentioned above in the "International Business," section Guess licensees operate 43 retail and outlet stores in the United States.

In May 1997, the Company formed a joint venture in Europe with the Fingen Group, a leading European apparel manufacturer and distributor owned by the Fratini family. The new joint venture, Maco Apparel, S.p.a., has entered into a license agreement with the Company for the manufacture and sale of Guess jeanswear products throughout Europe and has purchased certain of the Company's operations in Italy. Maco Apparel, S.p.a. produces a full collection of casual lifestyle jeanswear apparel, including men's and women's jeans. The Company will continue to design the collections to be sold in the European market. In addition, an affiliate of Maco Apparel, S.p.a., Fingen Apparel N.V., has entered in a retail store license agreement with the Company for the opening and operation of Guess retail stores throughout Europe.

\section*{ADVERTISING AND MARKETING}

The Company's advertising, public relations and marketing strategy is to promote a consistent high impact image which endures regardless of changing consumer trends. Since the Company's inception, Paul Marciano has had principal responsibility for the Guess brand image and creative vision. All worldwide advertising and promotional material is controlled through the Company's Advertising Department based in Los Angeles. Guess Jeans, Guess U.S.A. and Guess Inc. images have been showcased in international and domestic print campaigns found in dozens of major publications, and outdoor and broadcast media throughout the United States.

ADVERTISING. The Company's advertising strategy promotes the Guess image and products, with an emphasis on image. The Company's signature black and white print advertisements, as well as color print

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advertisements, have garnered prestigious awards, including Clio, Belding and Mobius awards for creativity and excellence. Such awards, which the Company has received on numerous occasions, are generally awarded on the basis of the judgment of prominent members of the advertising industry. Guess has maintained a high degree of consistency in its advertisements, using similar themes and images. The Company requires its licensees and distributors to invest a percentage of their net sales of licensed products and net purchases of Guess products, respectively, in advertising, promotion and marketing. During 1997, the Company's advertising expenditures, together with amounts spent by its licensees and distributors (as reported to the Company by such licensees and distributors), exceeded \(\$ 43\) million.

The Company's in-house Advertising Department is responsible for media placement of all advertising worldwide, which includes approval of all advertising campaigns from its licensees and distributors. The Company uses a variety of media which emphasizes print and outdoor advertising. The Company has focused advertisement placement in national and international contemporary fashion/beauty and lifestyle magazines including Vanity Fair, Harpers Bazaar, Elle, W and Details. By retaining control over its advertising programs, the Company is able to maintain the integrity of the Guess brand image while realizing substantial cost savings when compared to the use of outside agencies.

The Company further strengthens communications with customers through Guess Interactive, the Company's web site (http://www.guess.com). This global medium enables the Company to provide timely information in an entertaining fashion to consumers on the Company's history, Guess products and store locations and allows the Company to receive and respond directly to customer feedback.

\section*{SOURCING AND PRODUCT DEVELOPMENT}

The Company sources products through numerous suppliers, many of whom have established relationships with the Company. The Company seeks to achieve the most efficient means for timely delivery of its high quality products. The Company's fabric specialists work with fabric mills in the United States, Europe
and Asia to develop woven and knitted fabrics that enhance the products' comfort, design and appearance. For a substantial portion of the Company's apparel products, fabric purchases take place generally four to five months prior to the corresponding selling season. Delivery of certain basic products are generally done through the Company's Quick Response EDI (Electronic Data Interchange) replenishment system which ensures shipment of such products generally within 48 hours of receipt of customer orders.

The Company engages both domestic and foreign contractors for its production. During 1997, the Company purchased approximately \(54 \%\) of its raw materials, labor and finished goods in the United States, \(22 \%\) in Asia, \(13 \%\) in Mexico and \(11 \%\) elsewhere. In recent years, Guess has been increasing its sourcing of fabrics and production outside the United States. The production and sourcing staffs in Los Angeles oversee all aspects of fabric acquisition, apparel manufacturing, quality control and production, as well as researching and developing new sources of supply. The Company operates product sourcing and quality control offices in Los Angeles and Hong Kong.

The Company does not own any production equipment other than cutting machinery. Apparel products are produced for the Company by approximately 100 different contractors. None of the contractors engaged by the Company accounted for more than \(5 \%\) of the Company's total production during 1997. The Company has long-term relationships with many of its contractors, although it does not have long-term written agreements with them. The Company uses a variety of raw materials, principally consisting of woven denim, woven cotton and knitted fabrics and yarns. The Company must make commitments for a significant portion of its fabric purchases well in advance of sales, although the Company's risk is reduced because a substantial portion of the Company's products (approximately 40\% in 1997) are sewn in basic denim.

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\section*{QUALITY CONTROL}

The Company's quality control program is designed to ensure that products meet the Company's high quality standards. The Company monitors the quality of its fabrics prior to the production of garments and inspects prototypes of each product before production runs commence. The Company also performs random in-line quality control checks during and after production before the garments leave the contractor. Final random inspections occur when the garments are received in the Company's distribution centers. The Company believes that its policy of inspecting its products at its distribution centers and at the contractors' facilities is important in maintaining the quality and reputation of its products.

\section*{WAREHOUSE AND DISTRIBUTION CENTERS}

The Company utilizes distribution centers at three strategically located sites. Distribution of the Company's products in the United States is centralized in the Los Angeles, California facility which leased from a related party and operated by the Company. The Company also holds a \(10 \%\) ownership interest in a licensee which operates a distribution center in Florence and services Europe. Additionally, the Company utilizes a contract warehouse in Hong Kong which services the Pacific Rim.

In order to ensure that each of its retail customers receive merchandise in satisfactory condition, substantially all Company products are processed through one of the Company's distribution centers before delivery to the retail customer. Each customer is assigned to one of the Company's distribution centers, depending on the customers' location.

At its distribution center in Los Angeles, the Company has also developed a fully integrated and automated distribution system. The bar code scanning of merchandise, picking tickets and distribution cartons, together with radio frequency communications, provide timely, controlled, accurate and instantaneous updates to the distribution information systems.

The apparel industry is highly competitive and fragmented, and is subject to rapidly changing consumer demands and preferences. The Company believes that its success depends in large part upon its ability to anticipate, gauge and respond to changing consumer demands and fashion trends in a timely manner and upon the continued appeal to consumers of the Guess image. Guess competes with numerous apparel manufacturers and distributors and several well-known designers which have recently entered or re-entered the designer denim market. The Company's retail and factory outlet stores face competition from other retailers, including some of the Company's major wholesale customers. The Company's licensed apparel and accessories also compete with a substantial number of designer and non-designer lines and various other well-known brands. Many of the Company's competitors have greater financial resources than Guess. Although the level and nature of competition differ among its product categories, Guess believes that it competes on the basis of its brand image, quality of design, workmanship and product assortment.

TRADEMARKS

The Company owns numerous trademarks, including Guess?, Guess, Guess? and Triangle Design, Baby Guess, Guess Kids, Guess U.S.A. and Guess Collection. At December 31, 1997, the Company had more than 2,100 U.S. and international registered trademarks or trademark applications pending with the trademark offices of the United States and in over 170 countries around the world. From time to time, the Company adopts new trademarks in connection with the marketing of new product lines. The Company considers its trademarks to have significant value in the marketing of its products and acts aggressively to register and protect its trademarks worldwide.

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Like many well-known brands, the Company's trademarks are subject to infringement. Guess has a staff devoted to the monitoring and aggressive protection of its trademarks worldwide.

\section*{WHOLESALE BACKLOG}

The Company maintains a model stock program in its basic denim products which allows Guess to generally replenish a customer's inventory within 48 hours. Guess generally receives orders for its fashion apparel 90 to 120 days prior to the time the products are delivered to stores. At March 8, 1998, the Company had unfilled wholesale orders, consisting primarily of orders for fashion apparel, of approximately \(\$ 71.3\) million, compared to \(\$ 85.6\) million for such orders at March 9, 1997. Guess expects to fill substantially all of these orders in 1998. The backlog of wholesale orders at any given time is affected by various factors, including seasonality and the scheduling of manufacturing and shipment of products. Accordingly, a comparison of backlogs of wholesale orders from period to period is not necessarily meaningful and may not be indicative of eventual actual shipments.

\section*{EMPLOYEES}

Guess believes that its employees ("associates") are one of its most valuable resources. At December 31, 1997, there were approximately 2,800 associates. Associates include approximately 900 and 1,900 in wholesale operations and retail operations, respectively.

Guess is not a party to any labor agreements and none of its associates are represented by labor unions. The Company considers its relationship with its associates to be good and has not experienced any interruption of its operations due to labor disputes. In addition, the Company was among the first in the apparel industry to implement a program to monitor the compliance of subcontractors with Federal minimum wage and overtime pay requirements. See Item 3. "Legal Proceedings."

\section*{ENVIRONMENTAL MATTERS}

The Company is subject to federal, state and local laws, regulations and
ordinances that (i) govern activities or operations that may have adverse environmental effects (such as emissions to air, discharges to water, and the generation, handling, storage and disposal of solid and hazardous wastes) or (ii) impose liability for the costs of clean up or other remediation of contaminated property, including damages from spills, disposals or other releases of hazardous substances or wastes, in certain circumstances without regard to fault. Certain of the Company's operations routinely involve the handing of chemicals and wastes, some of which are or may become regulated as hazardous substances. The Company has not incurred, and does not expect to incur, any significant expenditures or liabilities for environmental matters. As a result, the Company believes that its environmental obligations will not have a material adverse effect on its financial condition or results of operations.
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ITEM 2. PROPERTIES

Certain information concerning Guess's principal facilities, all of which are leased, is set forth below:
\begin{tabular}{|c|c|c|}
\hline LOCATION & USE & \begin{tabular}{l}
APPROXIMATE \\
AREA IN SQUARE FEET
\end{tabular} \\
\hline 1444 South Alameda Street Los Angeles, California & Principal executive and administrative offices, design facilities, sales offices, distribution and warehouse facilities, production control, sourcing & 514,000 \\
\hline \begin{tabular}{l}
1385 Broadway \\
119 W. 40 th Street New York, New York
\end{tabular} & Administrative offices, public relations, showrooms & 43,200 \\
\hline Kowloon, Hong Kong & Distribution and licensing coordination control & 3,000 \\
\hline Florence, Italy & Administrative office and retail store & 4,100 \\
\hline
\end{tabular}

The Company's corporate, wholesale and retail headquarters and its production, warehousing and distribution facilities are located in Los Angeles, California and consist of seven adjacent buildings totaling approximately 514,000 square feet. Certain of these facilities are leased from limited partnerships in which the sole partners are trusts controlled by and for the benefit of Maurice Marciano, Paul Marciano and Armand Marciano and their families (the "Principal Stockholders") pursuant to leases that expire in July 2008. The total lease payments to these limited partnerships are \(\$ 230,000\) per month with aggregate minimum lease commitments to these partnerships at December 31, 1997 totaling approximately \(\$ 25.7\) million. See "Item 13. Certain Relationships and Related Transactions."

In addition, Guess leases its showrooms, advertising, licensing, sales and merchandising offices, remote warehousing facility and retail and factory outlet store locations under non-cancelable operating lease agreements expiring on various dates through May 2012. These facilities are located principally in the United States, with aggregate minimum lease commitments, at December 31, 1997, totaling approximately \(\$ 179.8\) million.

The current terms of the Company's store leases, including renewal options, expire as follows:
\begin{tabular}{|c|c|}
\hline YEARS LEASE TERMS EXPIRE & NUMBER OF STORES \\
\hline 1998-2000. & 28 \\
\hline 2001-2003. & 32 \\
\hline 2004-2006. & 40 \\
\hline 2007-2009. & 35 \\
\hline Thereafter. & 1 \\
\hline
\end{tabular}

Guess believes that its existing facilities are well maintained, in good operating condition and are adequate to support its present level of operations. See Notes 8 and 9 of Notes to Financial Statements for further information regarding current lease obligations.

ITEM 3. LEGAL PROCEEDINGS
On August 7, 1996, a class action complaint naming the Company and certain of its independent contractors was filed in the Superior Court of the State of California for the County of Los Angeles, titled as Brenda Figueroa et. al. v. Guess ?, Inc. et. al. (Case No. BC 155 165). In this case, a purported class action, plaintiffs assert claims for violation of state wage and hour laws, wrongful discharge, and breach of contract arising out of the Company's relationship with its independent contractors and actions taken by the Company's independent contractors with respect to the employees of such independent contractors.

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Plaintiffs contend that the Company is liable for its contractors' violations because it is a "joint employer" with its independent contractors. Plaintiffs also allege that the Company breached its agreement with the United States Department of Labor ("USDOL") regarding the monitoring of its independent contractors.

The Union of Needletrades, Industrial \& Textile Employees ("UNITE") has filed with the National Labor Relations Board ("NLRB") various charges that the Company has engaged and is engaging in unfair labor practices within the meaning of the National Labor Relations Act ("NLRA"). In Cases No. 21-CA-31524, No. 21-CA-31565 and No. 21-CA-31648, UNITE has alleged that the Company unlawfully discharged certain employees because of certain union activities and unlawfully threatened and coerced employees in the exercise of their rights under Section 7 of the NLRA. Although a settlement of these charges was proposed, it was not approved by the NLRB, and the charges currently are set for an administrative hearing beginning on March 30, 1998. In Case No. 21-CA-31807, UNITE alleges that the Company has unlawfully threatened to move its production to Mexico and elsewhere outside the United States thus unlawfully interfering with UNITE's corporate campaign at the Company's headquarters and at certain of the Company's independent contractors, and has unlawfully ceased doing business with certain independent contractors where ongoing union organizing campaigns are being conducted. In this case, UNITE alleges that the Company has violated the proposed settlement in cases No. 21-CA-31524, No. 21-CA-31565 and No. \(21-C A-31648\) by allegedly engaging in such conduct. Case No. 21-CA-31807 is currently under investigation by the NLRB. The NLRB has informed the Company it is evaluating several theories on which it may issue a complaint.

On August 7, 1997 UNITE filed Case No. 21-CA-32201, alleging the Company violated the NLRA by filing retaliatory state and federal civil lawsuits against UNITE and UNITE's employees, seeking fees and costs incurred defending such lawsuits. These lawsuits primarily concern the legality of unite's picketing activities against the Company, as well as trademark and other similar violations under state and federal law. The NLRB determined not to issue a complaint with respect to the Company's federal trademark suit, and to issue a compliant with respect to certain of the Company's state law claims.

On November 14, 1997, UNITE filed Case No. 21-CA-32433 against the Company. In this case, UNITE alleges the Company has interfered with, restrained and coerced employees in the exercise of their Section 7 rights by filing and prosecuting two other civil lawsuits against UNITE. The first of these lawsuits concerns UNITE's alleged breach of a 1995 settlement agreement with the Company. The second civil lawsuit involves the Company's claim for libel brought against UNITE. In both of these cases, UNITE seeks, among other things, recovery of the fees and costs in defending the civil lawsuits. The NLRB has informed the Company that further processing of this charge will be held in abeyance pending outcome of the underlying civil lawsuit.

On June 19, 1997 (Case No. 21-CA-32106), UNITE filed with the NLRB charges that the Company, one of the Company's independent contractors, the law firm of

Mitchell Silberberg \& Knupp LLP ("MSK") and certain employees of the Company and MSK, acting in concert with each other interfered with the employees of the independent contractors in the exercise of such employees' Section 7 rights under the NLRA respecting the enforcement of wage and hour laws. This Case was amended by UNITE on October 6, 1997, to add three additional independent contractors of the Company as charged parties and to allege certain of the contractors' employees were unlawfully polled and interrogated regarding their union sympathies and threatened with plant closure. In this case, it is further alleged the Company and its independent contractors were jointly liable for the independent contractors' employees. On December 9 and 11, 1997, the Regional Director for Region 21 of the NLRB ("Regional Director") advised the Company that the portions of Case No. 21-Ca-32106 against MSK and the portion of that charge which alleged the Company and its independent contractors were joint employers would be dismissed. The NLRB has issued a formal complaint regarding the allegations against the Company that it had unlawfully polled and interrogated employees of its independent contractors regarding their union and/or protected concerted activities.

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In Case No. 21-CA-32131 filed on June 30, 1997 and subsequently amended, UNITE filed with the NLRB charges alleging that the Company restrained, coerced, and interfered with the Company's employees rights under Section 7 of the NLRA by engaging in certain unlawful conduct including, without limitation: (a) interrogating and polling employees regarding their and other employees' union sympathies and activities; (b) organizing anti-union demonstrations; (c) promising benefits to employees if they withdrew support for UNITE; (d) threatening employees due to their support and activities on behalf of UNITE; (e) assisting and supporting an unlawful employee committee; and (f) engaging in other conduct designed to have a negative effect on UNITE's corporate campaign. In Case No. 21-CA-32136, filed on July 3, 1997 and subsequently amended, UNITE alleges that the Company unlawfully discharged two employees because of their union activities.

In November 1997, the Regional Director issued a consolidated complaint against the Company based on the unfair labor practice charges filed in Cases No. 21-CA-32131 and No. 21-CA-32136. The consolidated complaint alleges the Company unlawfully (a) threatened, coerced, restrained and interfered with its employees in the exercise of their rights under Section 7 of the NLRA, (b) dominated, administered, supported, assisted and failed to disband an allegedly unlawful employee committee, (c) discharged an employee allegedly because of the employee's union activities, (d) created onerous working conditions for another employee, gave that employee a written warning, a poor performance evaluation and probation and subsequently discharged that employee allegedly because of the employee's union activities and (e) issued a written warning to another employee allegedly because the employee did not engage in anti-union demonstrations. The administrative hearing on the consolidated complaint is scheduled to begin on March 30, 1998. The Regional Director has determined to consolidate Cases No. 21-CA-31524, No. 21-CA-31565 and No. 21-CA-31648 with Cases No. 21-CA-32131 and No. 21-CA-32136.

On December 11, 1997, UNITE filed Case No. 21-CA-32427 alleging the Company unlawfully discharged certain employees in October 1997 because of certain union activities and unlawfully threatened employees due to their union activities. On February 10, 1998, the NLRB determined to issue a complaint against the Company alleging the Company unlawfully terminated eleven employees due to their union activities and to consolidate this complaint with the consolidated complaint issued in Cases No. 21-CA-32131, 21-CA-32136, 21-CA-31524, 21-CA-31565 and 21-CA-31648. On October 30, 1997, The Regional Director indicated her intent to request authorization from the NLRB's General Counsel to seek injunctive relief in federal district court under Section \(10(j)\) of the NLRA requiring the Company to reinstate the two discharged employees (in Case No. 21-CA-32136), disestablish the employee committee and require the Company to refrain from violating the NLRA pending the outcome of the NLRB's administrative proceedings on these charges. On December 31,1997, the NLRB informed the Company that UNITE's request for injunctive relief has been deferred until the close of the evidentiary record at the administrative hearing on the consolidated complaint.

The Regional Director has given the Company the opportunity to enter into negotiations over a settlement agreement which would resolve Cases No. \(21-\mathrm{CA}-32131,21-\mathrm{CA}-32136,21-\mathrm{CA}-31524,21-\mathrm{CA}-31565,21-\mathrm{CA}-31648\) and \(21-\mathrm{CA}-32427\), as well as other pending charges. The Company's senior management is currently reviewing the Regional Director's proposal and evaluating its options.

In connection with its campaign against the company, UNITE has accused the Company's independent contractors of engaging in illegal industrial homework operations and violating minimum wage and overtime laws. It also accused the Company of violating its agreement with the USDOL with respect to its program to monitor its contractors for compliance with federal labor laws. In addition, as a result of increased public attention to the apparel industry 'sweatshop' issue, federal and state labor investigators have continued to conduct frequent inspections of apparel contractors, and federal labor officials have recently reviewed the Company's contractor compliance monitoring program.

To the best of its knowledge, the Company's program to monitor its independent contractors for compliance with federal labor laws is in compliance with its voluntary agreement with the USDOL and
meets USDOL guidelines for such programs. However, there can be no assurance that, despite such program, the Company's contractors will not violate federal or state labor laws. To the best of the Company's knowledge, no illegal industrial homework of the Company's apparel has been found occurring at any contractor in the past year and no violations of minimum wage or overtime laws have been found at the Company's contractors in the twelve months ended December 31, 1997.

On February 24, 1998, the Company and Maurice Marciano, Paul Marciano and Armand Marciano, as individuals, were named as defendants in a putative class action entitled John N. Robinson v. Guess ?, Inc., Maurice Marciano, Paul Marciano and Armand Marciano, case number BC186583, filed in the Los Angeles Superior Court. The complaint (the "Complaint") purports to state a claim under Sections 11.12(2) and 15 of the Securities Act of 1933 for alleged misrepresentations in connection with the Company's initial public offering (the "IPO") in August 1996. Mr. Robinson purports to represent a class of all purchasers of the Company's stock in the IPO and seeks unspecified damages. The case has just been filed, and a response by the defendants is not yet due. While it is too soon to predict the outcome of the case with any certainty, the Company believes it has meritorious defenses to each of the claims asserted and intends to vigorously defend itself.

The Company believes the outcome of one or more of the above cases could have a material adverse effect on the Company's financial condition and results of operations.

The Company is also a party to various other claims, complaints and other legal actions that have arisen in the ordinary course of business from time to time. The Company believes that the outcome of such pending legal proceedings, in the aggregate, will not have a material adverse effect on the Company's financial condition or results of operations.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
(a) The Registrant's Annual Meeting of Stockholders was held on May 28, 1997.
(b) Proxies for the Annual Meeting were solicited pursuant to Regulation 14 under the Securities Exchange Act of 1934, as amended. There was no solicitation in opposition to the management's nominee as listed in the proxy statement. The nominee was elected.
(c) The results of the matters voted at the Annual Meeting were as follows:
(1) To elect the Class I Director to serve as such until the 2000 Annual Meeting of Stockholders and until his successor has been elected and qualified.
\begin{tabular}{|c|c|c|}
\hline FOR & AGAINST & ABSTAIN \\
\hline
\end{tabular}
(1) To ratify the selection of KPMG Peat Marwick LLP to serve as independent certified public accountants for the year ended December 31, 1997.
\begin{tabular}{crr} 
FOR & \multicolumn{1}{c}{ AGAINST } & \multicolumn{1}{c}{ ABSTAIN } \\
& & \\
\(41,999,921\) & 21,076 & 15,993
\end{tabular}

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PART II
ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

Since August 8, 1996, the Company's Common Stock has been listed on the New York Stock Exchange under the symbol "GES." The following table sets forth, for the periods indicated, the high and low sales prices of the Company's Common Stock, as reported on the New York Stock Exchange Composite Tape.
\begin{tabular}{|c|c|c|}
\hline YEAR ENDED DECEMBER 31, 1996 & HIGH & LOW \\
\hline Third Quarter (from August 7, 1996) & 18 1/4 & \(131 / 4\) \\
\hline Fourth Quarter 1996 & 14 3/8 & 11 /8 \\
\hline
\end{tabular}

YEAR ENDING DECEMBER 31, 1997
-



YEAR ENDING DECEMBER 31, 1998

First Quarter through March 6, 1998
\(615 / 16\)
\(53 / 16\)

On March 6, 1998, the closing sales price per share of the Company's Common Stock as reported on the New York Stock Exchange Composite Tape was \(57 / 8\). On March 6, 1998, there were 169 holders of record of the Company's Common Stock.

DIVIDEND POLICY

The Company intends to use its cash flow from operations in 1998 principally to finance the expansion and remodel of its retail stores, shop-in-shop programs and operations. Any future determination as to the payment of dividends will be at the discretion of the Company's Board of Directors and will depend upon the Company's results of operations, financial condition, contractual restrictions and other factors deemed relevant by the Board of Directors. The agreement governing the Company's revolving credit facility and the indenture pursuant to
which the Senior Subordinated Notes were issued restrict the payment of dividends by the Company.

Since its IPO on August 8, 1996, the Company has not declared any dividends on its Common Stock.

\section*{ITEM 6. SELECTED FINANCIAL DATA}

The selected financial data set forth below have been derived from the audited consolidated financial statements of the Company and the related notes thereto. The following selected financial data should be read in conjunction with the Company's consolidated financial statements and the related notes included
in Item 14 herein, and Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multicolumn{10}{|c|}{YEAR ENDED DECEMBER 31,} \\
\hline & \multicolumn{2}{|r|}{1997} & \multicolumn{2}{|r|}{1996} & \multicolumn{2}{|r|}{1995} & \multicolumn{2}{|r|}{1994} & \multicolumn{2}{|r|}{1993} \\
\hline & & \multicolumn{9}{|c|}{(IN THOUSANDS)} \\
\hline \multicolumn{11}{|l|}{STATEMENT OF EARNINGS DATA:} \\
\hline Net revenue. & \$ & 515,372 & \$ & 551,162 & \$ & 486,733 & \$ & 547,812 & \$ & 520,224 \\
\hline Earnings from operations & & 70,646 & & 98,095 & & 82,928 & & 117,807 & & 114,464 \\
\hline Net earnings. & & 37,511 & & 66,741 & & 63,919 & & 97,641 & & 103,471 \\
\hline \multicolumn{11}{|l|}{SUPPLEMENTAL STATEMENT OF EARNINGS DATA(1)} \\
\hline Earnings before income taxes and change in accounting principle(2) & & 54,887 & \$ & 82,567 & \$ & 66,814 & \$ & 101,181 & \$ & 105,281 \\
\hline Income taxes. & & 21,337 & & 33,241 & & 26,726 & & 40,472 & & 42,112 \\
\hline Net earnings & & 37,511 & & 49,326 & & 40,088 & & 60,709 & & 63,169 \\
\hline Basic and diluted earnings per share(3) & & 0.87 & \$ & 1.18 & \$ & 0.96 & & & & \\
\hline Weighted average common shares outstanding--basic (3)....... & & 42,898 & & 41,906 & & 41,675 & & & & \\
\hline Weighted average common shares & & & & & & & & & & \\
\hline outstanding--diluted(3) & & 42,902 & & 41,908 & & 41,675 & & & & \\
\hline
\end{tabular}

- -------------
(1) Reflects adjustments for Federal and state income taxes as if the Company had been taxed as a C corporation rather than an \(S\) corporation. Prior to the Company's IPO in August 1996, the Company had elected to be taxed as an \(S\) corporation for Federal income tax purposes. In certain states, the Company was taxed as an \(S\) corporation; in other states, the Company was taxed as a C corporation. Effective January 1, 1991, the Company elected to be treated as an \(S\) corporation for California tax purposes. As a result of the Company's IPO, all S corporation elections were terminated.
(2) Effective January 1, 1997, the Company changed its method of accounting for product display fixtures located in its wholesale customers' retail stores, whereby the costs for such fixtures will be capitalized and amortized over five years using the straight-line method. In prior years, these costs had been expensed as incurred. The Company believes that this new method will more closely match the long-term benefit that the product display fixtures provide with the expected future revenue from such fixtures. The cumulative effect of the change in accounting principle, recorded in the first quarter of 1997, is calculated based upon the retroactive effect of applying the new accounting method to prior year fixture acquisitions. The cumulative effect of the change in accounting principle of \(\$ 4.0\) million (after reduction for
income tax expense of \(\$ 2.7\) million) is included in earnings for the year ended December 31, 1997. Excluding the cumulative effect of the change in accounting principle, the effect of the change during 1997 was to increase net earnings by approximately \(\$ 6.2\) million or \(\$ 0.14\) per share.
(3) 1996 reflects (i) \(32,681,819\) shares of Common Stock outstanding prior to the IPO and the assumed issuance of \(8,730,000\) shares of Common Stock at the IPO (\$18.00 per share) to generate sufficient

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cash to pay a distribution of retained earnings to its then existing shareholders as part of the termination of its \(S\) corporation status in an amount equal to retained earnings as of the IPO date and (ii) an average of \(42,682,000\) shares outstanding subsequent to the IPO, representing the actual shares outstanding. The difference between the basic and diluted weighted-average number of common shares outstanding for 1997 and 1996 is due to 4,000 and 2,000 dilutive stock options, respectively.
(4) Stockholders' deficiency in 1993 resulted from the Company's repurchase of certain of the Common Stock owned by a former stockholder for \(\$ 203.5\) million.

ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS
OF OPERATION

\section*{GENERAL}

The Company derives its net revenue from the sale of Guess men's and women's apparel worldwide to wholesale customers and distributors, from the sale of Guess men's and women's apparel and its licensees' products through the company's network of retail and factory outlet stores primarily in the United States and from net royalties from worldwide licensing activities.

\section*{ACTUAL AND PRO FORMA RESULTS OF OPERATIONS}

The following table sets forth actual operating results for the 1997 period and pro forma operating results for the 1996 and 1995 periods. Pro forma operating results reflect adjustments to historical operating results for (i) the elimination of salaries and bonuses paid to Maurice, Paul and Armand Marciano ("Principal Executive Officers") in excess of an aggregate of \(\$ 4.9\) million per year (the estimated aggregate salaries and bonuses to be paid to the Principal Executive Officers under their respective employment agreements which became effective concurrently with the consummation of the IPO), resulting in a decrease in compensation expense of \(\$ 3.5\) million and \(\$ 2.4\) million for 1996 and 1995, respectively; (ii) the decrease in depreciation and operating costs of \(\$ 1.2\) million and \(\$ 2.6\) million for 1996 and 1995 , respectively, associated with an aircraft owned by the Company, which was sold in contemplation of the IPO; (iii) the elimination of the minority interest in Guess Europe, B.V. ("GEBV") and Guess? Italia, S.r.l. ("Guess? Italia") through the merger of Marciano International, Inc. ("Marciano International") with and into the Company in connection with the \(I P O\), resulting in the inclusion in net earnings of \(\$ 323,000\) and \(\$ 274,000\) for 1996 and 1995 , respectively, which amounts had previously been recorded as
minority interest; and (iv) adjustments for Federal and state income taxes as if the Company had been taxed as a Corporation rather than an \(S\) corporation throughout the periods presented.
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{3}{*}{} & \multicolumn{6}{|c|}{YEAR ENDED DECEMBER 31,} \\
\hline & \multicolumn{2}{|r|}{1997} & \multicolumn{2}{|r|}{1996} & \multicolumn{2}{|r|}{1995} \\
\hline & \multicolumn{6}{|c|}{(IN THOUSANDS)} \\
\hline \multicolumn{7}{|l|}{Net revenue:} \\
\hline Product sales & \$ & 465,913 & \$ & 497,874 & \$ & 440,359 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|}
\hline Net royalties & 49,459 & 53,288 & 46,374 \\
\hline Total net revenue. & 515,372 & 551,162 & 486,733 \\
\hline Cost of sales. & 288,408 & 298,631 & 262,142 \\
\hline Gross profit & 226,964 & 252,531 & 224,591 \\
\hline Selling, general and administrative expenses & 156,318 & 146,186 & 136,606 \\
\hline Earnings from operations before reorganization charge & 70,646 & 106,345 & 87,985 \\
\hline Reorganization charge. & -- & 3,559 & -- \\
\hline Earnings from operations after reorganization charge & 70,646 & 102,786 & 87,985 \\
\hline Non-operating income (expense): & & & \\
\hline Interest expense, net. & \((13,718)\) & \((14,539)\) & \((15,957)\) \\
\hline Non-operating income (expense), net & \((2,041)\) & (666) & 117 \\
\hline & \((15,759)\) & \((15,205)\) & \((15,840)\) \\
\hline Earnings before income taxes and cumulative effect of change in accounting principle............................ . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . & 54,887 & 87,581 & 72,145 \\
\hline Income taxes. & 21,337 & 35,257 & 28,858 \\
\hline Earnings before cumulative effect of change in accounting principle....... & 33,550 & 52,324 & 43,287 \\
\hline Cumulative effect of change in accounting for product display fixtures, net of income tax expense of \(\$ 2,707\). & 3,961 & - - & - - \\
\hline Net earnings.. & 37,511 & \$ 52,324 & \$ 43,287 \\
\hline
\end{tabular}

The following table sets forth actual operating results for the 1997 period and pro forma operating results for the 1996 and 1995 periods as a percentage of net revenue.
\begin{tabular}{|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{3}{|l|}{YEAR ENDED DECEMBER 31,} \\
\hline & 1997 & 1996 & 1995 \\
\hline \multicolumn{4}{|l|}{Net revenue:} \\
\hline Product sales & 90.4\% & 90.3\% & 90.5\% \\
\hline Net royalties & 9.6 & 9.7 & 9.5 \\
\hline Total net revenue & 100.0 & 100.0 & 100.0 \\
\hline Cost of sales. & 56.0 & 54.2 & 53.9 \\
\hline Gross profit. & 44.0 & 45.8 & 46.1 \\
\hline Selling, general and administrative expenses & 30.3 & 26.5 & 28.0 \\
\hline Earnings from operations before reorganization charge & 13.7 & 19.3 & 18.1 \\
\hline Reorganization charge. & -- & 0.6 & -- \\
\hline Earnings from operations after reorganization charge & 13.7 & 18.6 & 18.1 \\
\hline Non-operating income (expense): Interest expense, net & (2.7) & (2.6) & (3.3) \\
\hline Non-operating income (expense), net. & (0.4) & (0.1) & 0.0 \\
\hline & (3.1) & (2.7) & (3.3) \\
\hline \begin{tabular}{l}
Earnings before income taxes and cumulative effect of change in accounting \\

\end{tabular} & 10.6 & 15.9 & 14.8 \\
\hline Income taxes. & 4.1 & 6.4 & 5.9 \\
\hline Earnings before cumulative effect of change in accounting principle. & 6.5 & 9.5 & 8.9 \\
\hline Cumulative effect of change in accounting for product display fixtures, net income tax expense of \(\$ 2,707\) )............................................................. & 0.8 & -- & -- \\
\hline Net earnings & 7.3\% & 9.5\% & 8.9\% \\
\hline
\end{tabular}

YEAR ENDED DECEMBER 31, 1997 COMPARED TO YEAR ENDED DECEMBER 31, 1996.
NET REVENUE. Net revenue decreased \(\$ 35.8\) million or \(6.5 \%\) to \(\$ 515.4\) million in the year ended December 31, 1997 from \(\$ 551.2\) million in the year ended December 31, 1996. Net revenue from wholesale operations decreased \(\$ 38.1\) million or \(13.2 \%\) to \(\$ 250.0\) million from \(\$ 288.1\) million. Domestic and international wholesale operations net revenue decreased by \(\$ 26.1\) million and \(\$ 12.0 \mathrm{million}\), respectively. The Company's domestic wholesale net sales declined primarily as a result of increased competition in branded basic denim apparel and \(\$ 10.0\) million in markdowns and returns in excess of anticipated levels in the 1997 period. International wholesale operations decreased primarily due to the sale of the Guess? Italia operations during the second quarter of 1997. Net revenue from retail operations increased \(\$ 6.1\) million or \(2.9 \%\) to \(\$ 215.9\) million from \(\$ 209.8\) million, from volume generated by new store openings, partially offset by an 8.4\% decrease in comparable store net revenue. The decrease in comparable store revenue was primarily due to production delays related to fabric and a loss of
merchandise in a factory fire during the first half of 1997, as well as softening Pacific Rim tourism adversely affecting west coast stores and aggressive campaigns against the Company by UNITE (see also "Legal Proceedings"). Net royalties decreased 7.1\% in the year ended December 31, 1997 to \(\$ 49.5\) million from \(\$ 53.3\) million in the year ended December 31, 1996. The decline in net royalties was primarily due to lower royalties resulting from discontinued licenses and non-recurring technical assistance fees recorded in the second quarter of 1996, partially offset by the increase in net royalties from new licensees. Net revenue from international operations comprised 11.5\% and \(12.1 \%\) of the Company's net revenue during 1997 and 1996, respectively.

GROSS PROFIT. Gross profit decreased \(10.1 \%\) to \(\$ 227.0\) million in the year ended December 31, 1997 from \(\$ 252.5\) million in the year ended December 31, 1996. The decline in gross profit resulted from lower net royalties, as well as decreased net revenue from product sales. Gross profit from product sales decreased \(10.9 \%\) to \(\$ 177.5\) million in the year ended December 31, 1997 from \(\$ 199.2\) million in the year ended December 31, 1996. Gross margin decreased to \(44.0 \%\) in the year ended December 31,1997 as compared to \(45.8 \%\) in the year ended December 31, 1996. Gross margin from product sales decreased to \(38.1 \%\) in the year ended December 31, 1997 compared to \(40.0 \%\) in the year ended December 31, 1996. The decline in the gross margin was primarily the result of higher domestic wholesale markdowns and fixed store occupancy costs being spread over a lower revenue base in the 1997 period.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES. Selling, general and administrative ("SG\&A") expenses increased \(3.6 \%\) in the year ended December 31, 1997 to \(\$ 156.3\) million, or \(30.3 \%\) of net revenue, from \(\$ 150.9\) million, or \(27.4 \%\) of net revenue, in the year ended December 31, 1996. On a pro forma basis, SG\&A expenses would have increased 6.9\% in the year ended December 31, 1997 to \(\$ 156.3\) million, or \(30.3 \%\) of net revenue, from \(\$ 146.3\) million, or \(26.5 \%\) of net revenue, in the year ended December 31, 1996. The increase in \(S G \& A\) expense was primarily the result of higher depreciation expense associated with increased capital expenditures, higher legal costs associated with UNITE activities (see "Legal Proceedings"), \$3.1 million in non-recurring general and administrative expenses and increased store expenses related to the expansion of the retail operations.

REORGANIZATION CHARGE. In anticipation of the IPO, in the second quarter of 1996, the Company recorded reserves for certain non-recurring charges related to the write-downs of operating assets to be disposed amounting to \(\$ 3.6\) million for (i) disposal of two remote warehouse and production facilities resulting in a net book loss of \(\$ 2.4\) million, and (ii) the net book loss of \(\$ 1.2\) million incurred by the Company in connection with the sale of one of its aircraft. The above charges were based upon the book value of the related assets as of June 30, 1996. The Company intends to relocate the warehouse and production operations located at the remote facilities to its central facility in Los Angeles in an effort to centralize its operations and improve operating efficiencies.

INTEREST EXPENSE, NET. Net interest expense decreased 5.6\% to \$13.7 million in the year ended December 31, 1997 from \(\$ 14.5\) million in the year ended December 31, 1996. This decrease resulted primarily from a lower average effective interest rate, partially offset by slightly higher outstanding average debt. For the year ended December 31, 1997, the average debt balance was \$145.3 million, with an average effective interest rate of \(9.1 \%\). For the year ended December 31, 1996, the average debt balance was \(\$ 144.4\) miliion, with an average effective interest rate of \(9.4 \%\).

OTHER NON-OPERATING EXPENSES. Other non-operating expenses were \(\$ 2.0\) million in the year ended December 31, 1997 as compared to \(\$ 1.0\) million in the year ended December 31, 1996. On a pro forma basis, other non-operating expenses would have been \(\$ 2.0\) million in the year ended December 31, 1997 compared to \(\$ 0.7\) million in the year ended December 31, 1996. The increase was primarily due to a \(\$ 1.4\) million write-down to the lower of cost or market of a certain equity investment.

INCOME TAXES. Prior to the IPO, for Federal and certain state income tax
purposes, the Company elected to be treated as an \(S\) corporation and therefore generally was not subject to income tax on its earnings. The Company's income taxes, which represent state and foreign income taxes, plus Federal income taxes after the IPO, were \(\$ 21.3\) million and \(\$ 15.8\) million in the years ended December 31,1997 and December 31, 1996, respectively. The Company's \(S\) corporation status was terminated in connection with the IPO and, therefore, the Company is now fully subject to Federal, state and foreign income taxes. On a pro forma basis, income taxes would have been \(\$ 21.3\) million and \(\$ 35.3\) million in the years ended December 31, 1997 and December 31, 1996, respectively.

NET CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE. Effective January 1, 1997, the Company changed its method of accounting for product display fixtures located in its wholesale customers' retail stores, whereby the costs for such fixtures will be capitalized and amortized over five years using the
straight-line method. In prior years, these costs were expensed as incurred. The Company believes this new method will more closely match the long-term benefit the product display fixtures provide with the expected future revenue from such fixtures. The cumulative effect of the change in accounting principle, recorded in the first quarter of 1997, is calculated based on the retroactive effect of applying the new accounting method to prior year fixture acquisitions. The cumulative effect of the change in accounting principle of \(\$ 4.0\) million (after reduction for income tax expense of \(\$ 2.7\) million) is included in earnings for the year ended December 31, 1997. Excluding the cumulative effect of the change in accounting principle, the effect of the change during 1997 was to increase net earnings by approximately \(\$ 6.2\) million or \(\$ 0.14\) per share.

NET EARNINGS. Net earnings decreased to \(\$ 37.5\) million in the year ended December 31, 1997, from \(\$ 66.7\) million in the year ended December 31, 1996. On a pro forma basis, net earnings would have decreased to \(\$ 37.5\) million in the year ended December 31, 1997, from \(\$ 52.3\) million in the year ended December 31, 1996. Excluding the cumulative effect of the change in accounting principle in 1997 and reorganization charge in 1996, pro forma net earnings would have decreased by \(35.9 \%\) to \(\$ 33.5\) million, or \(6.5 \%\) of net revenue, in the year ended December 31, 1997 from \(\$ 54.4\) million, or \(9.9 \%\) of net revenue, in the year ended December 31, 1996.

YEAR ENDED DECEMBER 31, 1996 COMPARED TO YEAR ENDED DECEMBER 31, 1995.

NET REVENUE. Net revenue increased \(\$ 64.5\) million or \(13.2 \%\) to \(\$ 551.2\) million in the year ended December 31, 1996 from \(\$ 486.7\) million in the year ended December 31, 1995. Net revenue from wholesale operations increased \(\$ 17.2\) million or \(6.3 \%\) to \(\$ 288.1\) million from \(\$ 270.9\) million, due principally to an increase in sales outside the United States of \(\$ 31.5\) million, partially offset by a \(\$ 14.3\) million decline in domestic wholesale sales. The Company's domestic net sales declined primarily as a result of increased competition in branded basic denim apparel. Net revenue from retail operations increased \(\$ 40.4\) million or \(23.8 \%\) to \(\$ 209.8\) million from \(\$ 169.4\) million, primarily attributable to an increase of 9.3\% in comparable store net revenue and from volume generated by new store openings. The increase in comparable store net revenue was primarily attributable to a favorable merchandise mix and the implementation of improved inventory management systems. Net royalties increased \(14.9 \%\) in the year ended December 31, 1996 to \(\$ 53.3\) million from \(\$ 46.4\) million in the year ended December 31, 1995. Net revenue from international operations comprised \(12.1 \%\) and \(6.9 \%\) of the Company's net revenue during 1996 and 1995, respectively.

GROSS PROFIT. Gross profit increased \(12.4 \%\) to \(\$ 252.5\) million in the year ended December 31, 1996 from \(\$ 224.6\) million in the year ended December 31, 1995. The increase in gross profit resulted from increased net royalties, as well as increased net revenue from product sales. Gross profit from product sales increased \(11.8 \%\) to \(\$ 199.2\) million in the year ended December 31, 1996 from \(\$ 178.2\) million in the year ended December 31, 1995. Gross margin decreased to \(45.8 \%\) in the year ended December 31, 1996 as compared to \(46.1 \%\) in the year ended December 31, 1995. Gross margin from product sales decreased to \(40.0 \%\) in the year ended December 31, 1996 as compared to \(40.5 \%\) in the year ended December 31, 1995, which included a provision of \(\$ 3.9\) million for store closing expenses.

Without this provision, gross margin from product sales would have decreased to \(40.0 \%\) from \(41.4 \%\). The decline was primarily the result of the growth in net revenue derived from international operations which generally carry lower gross profit margins, increased occupancy costs associated with stores opened in 1995 and lower gross margin experienced in the Retail Division resulting from an increase of employee sales at lower gross margins.

SG\&A EXPENSES. SG\&A expenses increased 6.5\% in the year ended December 31, 1996 to \(\$ 150.9\) million, or \(27.4 \%\) of net revenue, from \(\$ 141.7\) million, or \(29.1 \%\) of net revenue, in the year ended December 31, 1995. On a proforma basis, SG\&A expenses would have increased 7.0\% in the year ended December 31, 1996 to \(\$ 146.2\) million, or \(26.5 \%\) of net revenue, from \(\$ 136.6\) million, or \(28.1 \%\) of net revenue, in the year ended December 31, 1995. The increase in SG\&A expense was primarily the result of increased store expenses related to the expansion of the retail operation, increased administrative expenses
related to the expansion of the international operations and a non-recurring executive bonus of \(\$ 1.0\) million. The decrease in \(S G \& A\) expenses as a percentage of net revenue was the result of fixed expenses being spread over a larger revenue base in the 1996 period.

REORGANIZATION CHARGE. In anticipation of the IPO, in the second quarter of 1996, the Company recorded reserves for certain non-recurring charges related to the write-downs of operating assets to be disposed amounting to \(\$ 3.6\) million for: (i) disposal of two remote warehouse and production facilities resulting in a net book loss of \(\$ 2.4\) million, and (ii) the net book loss of \(\$ 1.2\) million incurred by the Company in connection with the sale of one of its aircraft. The above charges were based on the book value of the related assets at June 30, 1996.

INTEREST EXPENSE, NET. Net interest expense decreased 8.9\% to \$14.5 million in the year ended December 31, 1996 from \(\$ 16.0\) million in the year ended December 31, 1995. This decrease resulted primarily from lower outstanding debt, as well as lower interest rates. For the year ended December 31, 1996, the average debt balance was \(\$ 144.4\) million, with an average effective interest rate of \(9.4 \%\). For the year ended December 31, 1995, the average debt balance was \(\$ 156.6\) million, with an average effective interest rate of \(9.6 \%\).

INCOME TAXES. Prior to the IPO, for Federal and certain state income tax purposes, the Company elected to be treated as an \(S\) corporation and therefore generally was not subject to income tax on its earnings. The Company's income taxes, which represent state income taxes and foreign taxes, plus Federal taxes after the IPO, were \(\$ 15.8\) million and \(\$ 2.9\) million in the years ended December 31,1996 and December 31, 1995, respectively. The Company's S corporation status was terminated in connection with the IPO and, therefore, the Company is now fully subject to Federal, state and foreign income taxes. On a pro forma basis, income taxes would have been \(\$ 35.3\) million and \(\$ 28.9\) million in the years ended December 31, 1996 and December 31, 1995, respectively.

NET EARNINGS. Net earnings increased to \(\$ 66.7\) million in the year ended December 31, 1996, from \(\$ 63.9\) million in the year ended December 31, 1995. On a pro forma basis, net earnings would have increased to \(\$ 52.3\) million in the year ended December 31, 1996, from \(\$ 43.3\) million in the year ended December 31, 1995. Excluding the Reorganization Charge, pro forma net earnings would have increased by \(25.8 \%\) to \(\$ 54.4\) million, or \(9.9 \%\) of net revenue, in the year ended December 31, 1996 from \(\$ 43.3\) million, or \(8.9 \%\) of net revenue, in the year ended December 31, 1995.

\section*{LIQUIDITY AND CAPITAL RESOURCES}

The Company has relied primarily upon internally generated funds, trade credit and bank borrowings to finance its operations. At December 31, 1997 the Company had working capital of \(\$ 106.7\) million, compared to \(\$ 76.8\) million at December 31, 1996. The \(\$ 29.9\) million increase in working capital is primarily due to a \(\$ 17.7\) million increase in prepaid expenses and current deferred tax assets and a \(\$ 12.6\) million increase in inventories. The increase in inventory
relates to new store additions.
The Company's Credit Agreement provides for a \(\$ 100.0\) million revolving credit facility which includes a \(\$ 20.0\) million sublimit for letters of credit. At December 31, 1997, the Company had \(\$ 36.3\) million in outstanding borrowings under the revolving credit facility and outstanding letters of credit of \(\$ 1.0\) million. At December 31, 1997, the Company had \(\$ 62.7\) million available for future borrowings under such facility. The revolving credit facility will expire in December 1999. In addition to the revolving credit facility, the Company also has a \(\$ 25.0\) million letter of credit facility. At December 31, 1997, the Company had \(\$ 13.0\) million outstanding under this facility. The Credit Agreement contains various restrictive covenants requiring, among other things, the maintenance of certain financial ratios. The Company was in compliance with or had obtained waivers for all such covenants as of December 31, 1997.

Capital expenditures, net of lease incentives granted, totaled \(\$ 46.3\) million for 1997 and \(\$ 20.2\) million for 1996. The increase in the Company's capital expenditure was due to an aggressive shop-in-shop
expansion program and the increase in new store openings. Approximately \(\$ 14.0\) million was spent on the shop-in-shop program during 1997 (See also note 16 of Notes to Financial Statements - Cumulative Effect of Change in Accounting for Product Display Fixtures). The Company estimates that its capital expenditures for 1998 will be approximately \(\$ 20.0\) million, primarily for retail store expansion and remodeling, the shop-in-shop program and operations.

The Company anticipates it will be able to satisfy its ongoing cash requirements through 1998, including retail and international expansion plans, and interest payments on the Company's Senior Subordinated Notes, primarily with cash flow from operations, supplemented, if necessary, by borrowings under its revolving Credit Agreement.

In May 1997, the Company sold substantially all of the assets and liabilities of Guess? Italia to Maco. In connection with this sale, the Company also purchased a 10\% ownership interest in and entered into an approximate \(10-y e a r ~ l i c e n s e ~ a g r e e m e n t ~ w i t h ~ M a c o, ~ g r a n t i n g ~ i t ~ t h e ~ r i g h t ~ t o ~ m a n u f a c t u r e ~ a n d ~\) distribute certain men's and women's jeanswear apparel, which bear the Guess trademark, in certain parts of Europe. In addition to royalty fees, the Company will also receive \(\$ 14.1\) million over the next four years in consideration of the grant of the license rights. During 1997, the Company recorded \(\$ 2.6\) million in revenue in connection with the grant of the license rights and an additional \$1.0 million in royalty fees related to product sales.

\section*{OTHER MATTERS}

YEAR 2000

The Company is assessing the internal readiness of its computer systems for handling the year 2000. The Company expects to implement successfully the systems and programming changes necessary to address year 2000 issues with respect to its internal systems and does not believe that the cost of such actions will have a material adverse effect on its results of operations or financial condition. Although the Company is not aware of any material operational issues or costs associated with preparing its internal systems for the year 2000, there can be no assurance that there will not be a delay in, or increased costs associated with, the implementation of the necessary systems and changes to address the year 2000 issues, and the Company's inability to implement such systems and changes could have an adverse effect on future results of operations.

LABOR ISSUES
The Union of Needletrades, Industrial and Textile Employees ("UNITE") has continued to conduct a corporate campaign against the Company. In addition to the legal proceedings (See "Legal Proceedings") initiated by UNITE, UNITE has, and continues to, through the media and otherwise attempted to tarnish the

Company's image and affect the sales of the Company's product. The Company believes that such corporate campaign could have a material adverse effect on the Company's financial condition and results of operations.

IMPORTANT FACTORS REGARDING FORWARD-LOOKING STATEMENTS

Various forward-looking statements have been made in this Form \(10-\mathrm{K}\). Forward-looking statements may also be in the registrant's other reports filed under the Securities Exchange Act of 1934, in its press releases and in other documents. In addition, from time to time, the registrant through its management may make oral forward-looking statements.

Forward-looking statements generally refer to future plans and performance, and are identified by the words "believe," "expect," "anticipate," "optimistic," "intend," "aim," "will" or similar expressions. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only
as of the date of which they are made. The registrant undertakes no obligation to update publicly or revise any forward-looking statements.

Important factors that could cause actual results to differ materially from the registrant's forward-looking statements, as well as affect the registrant's ability to achieve its financial and other goals, include, but are not limited to, the following:

The Company's inability to identify and respond appropriately to changing consumer demands and fashion trends could adversely affect consumer acceptance of Guess products.

A decision by the controlling owner of a group of department stores or any other significant customer to decrease the amount purchased from the company or to cease carrying Guess products could have a material adverse effect on the Company's financial condition and results of operations.

The inability of the Company to control the quality, focus, image or distribution of its licensed products could impact consumer receptivity to the Company's products generally and, therefore, adversely affect the Company's financial condition and results of operations.

The failure of the Company to continue to enhance operating control systems could adversely affect the Company's financial condition and results of operations.

Factors beyond the Company's control may affect the Company's ability to expand its network of retail stores, including general economic and business conditions affecting consumer spending.

A general failure by the Company to maintain and control its existing distribution and licensing arrangements or to procure additional distribution and licensing relationships could adversely affect the Company's growth strategy, which could adversely affect the company's financial condition and results of operations.

The extended loss of the services of one or more of the Principal Executive Officers could have a material adverse effect on the Company's operations.

The Company's operations may be affected adversely by political instability resulting in the disruption of trade with the countries in which the Company's contractors, suppliers or customers are located, the imposition of additional regulations relating to imports, the imposition of additional duties, taxes and other charges on imports, significant fluctuations in the value of the dollar against foreign currencies or restrictions on the transfer of funds. Also, a substantial increase in customs duties could have an adverse effect on the Company's financial condition or results of operations.

The inability of a manufacturer to ship the Company's products in a timely manner or to meet the Company's quality standards could adversely affect the Company's ability to deliver products to its customers in a timely manner.

No assurance can be given that others will not assert rights in, or ownership of, trademarks and other proprietary rights of Guess. In addition, the laws of certain foreign countries do not protect proprietary rights to the same extent as do the laws of the United States.

\section*{SEASONALITY}

The Company's business is impacted by the general seasonal trends characteristic of the apparel and retail industries. The Company's wholesale operations generally experience stronger performance in the first and third quarters, while retail operations are generally stronger in the third and fourth quarters. As the timing of the shipment of products may vary from year to year, the result for any particular quarter may not be indicative of results for the full year. The Company has not had significant overhead and other costs generally associated with large seasonal variations.

\section*{INFLATION}

The Company does not believe the relatively moderate rates of inflation experienced in the United States over the last three years have had a significant effect on its net revenue or profitability. Although higher rates of inflation have been experienced in a number of foreign countries in which the Company's products are manufactured, the Company does not believe they have had a material effect on the Company's net revenue or profitability.

\section*{EXCHANGE RATES}

The Company receives United States dollars for substantially all of its product sales and its licensing revenues. Inventory purchases from offshore contract manufacturers are primarily denominated in United States dollars; however, purchase prices for the Company's products may be impacted by fluctuations in the exchange rate between the United States dollar and the local currencies of the contract manufacturers, which may have the effect of increasing the Company's cost of goods in the future. In addition, royalties received from the Company's international licensees are subject to foreign currency translation fluctuations as a result of the net sales of the licensee being denominated in local currency and royalties being paid to the Company in United States dollars. During the last three fiscal years, exchange rate fluctuations have not had a material impact on the Company's inventory costs. The Company currently does not engage in hedging activities with respect to such exchange rate risk.

\section*{IMPACT OF RECENT ACCOUNTING PRONOUNCEMENTS}

The Financial Accounting Standards Board issued Statement No. 128, "Earnings per Share" ("FAS 128"), in February 1997 effective for both interim and annual periods ending after December 15, 1997. The Company adopted FAS 128 in the fourth quarter of 1997. FAS 128 requires the presentation of "Basic" earnings per share which represents income available to common shareholders divided by the weighted-average number of Common Shares outstanding for the period. A dual presentation of "Diluted" earnings per share is also required. The Diluted presentation is similar to the Company's historical presentation of fully diluted earnings per share. FAS 128 requires restatement of all prior-period earnings per share data presented. All per-share data contained in the Company's financial statements has been restated to reflect this adoption.

In June 1997, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 130, Reporting Comprehensive Income ("SFAS 130"). SFAS 130 establishes standards for the reporting and display of comprehensive income and its components (revenues, expenses, gains and losses) in a full set of general-purpose financial statements. SFAS 130 requires all items that are required to be recognized under accounting standards
as components of comprehensive income to be reported in a financial statement that is displayed with the same prominence as other financial statements. SFAS 130 does not require a specific format for that financial statement but requires that an enterprise display an amount representing total comprehensive income for the period covered by that financial statement. SFAS 130 requires an enterprise to (a) classify items of other comprehensive income by their nature in a financial statement and (b) display the accumulated balance of other comprehensive income separately from retained earnings and additional paid-in capital in the equity section of a statement of financial position. SFAS 130 is effective for fiscal years beginning after December 15, 1997. Management has determined the only impact from the adoption of SFAS 130 will be from foreign currency adjustments.

In June 1997, the FASB issued Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information ("SFAS 131"). SFAS 131 established standards for public business enterprises to report information about operating segments in annual financial statements and requires that those enterprises report selected information about operating segments in interim financial reports issued to shareholders. It also establishes standards for related disclosures about products and services, geographic areas and major customers. This statement supersedes FASB Statement

\section*{22}

No. 14, Financial Reporting for Segments of a Business Enterprise, but retains the requirement to report information about major customers. It amends FASB Statement No. 94, Consolidation of All Majority-Owned Subsidiaries, to remove the special disclosure requirement for previously unconsolidated subsidiaries. SFAS 131 requires, among other items, that a public business enterprise report a measure of segment profit or loss, certain specific revenue and expense items, and segment assets information about the revenues derived from the enterprise's products or services and major customers. SFAS 131 also requires that the enterprise report descriptive information about the way that the operating segments were determined and the products and services provided by the operating segments. SFAS 131 is effective for financial statements for periods beginning after December 15, 1997. In the initial year of application, comparative information for earlier years is to be restated. SFAS 131 need not be applied to interim financial statements in the initial year of application, but comparative information for interim periods in the initial year of application is to be reported in financial statements for interim periods in the second year of application. Management has not determined whether the adoption of SFAS 131 will have a material impact on the Company's financial reporting.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS
Not applicable.

ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA
The information required by this Item is incorporated herein by reference to the Financial Statements and Supplementary Data listed in Item 14 of Part IV of this report.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.
PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS
Information with respect to Directors may be found under the caption "Directors and Executive Officers" in the Company's Proxy Statement ("Proxy Statement") dated March 31, 1998, for the 1998 Annual Meeting of Shareholders to be held May 18, 1998. Such information is incorporated herein by reference.

ITEM 11. EXECUTIVE COMPENSATION AND OTHER INFORMATION

The information in the Proxy Statement set forth under the caption "Executive Compensation" is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information set forth under the caption "Security Ownership and Certain Beneficial Owners and Management" in the Proxy Statement is incorporated herein by reference.

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

The information set forth under the caption "Certain Relationships and Related Transactions" in the Proxy Statement is incorporated herein by reference.

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PART IV

ITEM 14. EXHIBITS, CONSOLIDATED FINANCIAL STATEMENT SCHEDULE, AND REPORTS ON FORM 8-K
(a) Documents Filed with Report
(1) Consolidated Financial Statements

The financial statements listed on the accompanying Index to Consolidated Financial Statements and Financial Statement Schedule are filed as part of this report.
(2) Consolidated Financial Statement Schedule

The financial statement schedule listed on the accompanying Index to Consolidated Financial Statements and Financial Statement Schedule are filed as part of this report.
(3) Exhibits

The exhibits listed on the accompanying Index to Exhibits are filed as part of this report.
(b) Reports on Form 8-K

No reports on Form \(8-K\) were filed by the Company during the last quarter of the fiscal year ended December 31, 1997.

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GUESS ?, INC.
FORM 10-K

ITEMS 8, \(14(A)\) AND \(14(D)\)

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULE

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PAGE
}

Consolidated Financial Statements

Consolidated Balance Sheets at December 31, 1997 and 1996................................................................. F-3

Consolidated Statements of Stockholders' Equity for the Years Ended December 31, 1997, 1996 and 1995.................................................................................................. F-5
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Consolidated Statements of Cash Flows for the Years Ended
December 31, 1997, 1996 and 1995.......................................................................................................
Notes to Consolidated Financial Statements.........................................................................................
Consolidated Financial Statement Schedule

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\author{
F-1 \\ INDEPENDENT AUDITORS' REPORT
}

To The Board of Directors and Stockholders
of Guess ?, Inc.:

We have audited the accompanying consolidated financial statements of Guess ?, Inc. and Subsidiaries as listed in the accompanying index. In connection with our audits of the consolidated financial statements, we also have audited the consolidated financial statement schedule, as listed in the accompanying index. These consolidated financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Guess ?, Inc. and Subsidiaries at December 31, 1997 and 1996 and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 1997 in conformity with generally accepted accounting principles. Also in our opinion, the related consolidated financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in note 16 , the Company changed its method of accounting for its product display fixtures in 1997.

\author{
KPMG Peat Marwick LLP
}
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Los Angeles, California
February 24, 1998

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\author{
F-2 \\ GUESS ?, INC. AND SUBSIDIARIES \\ CONSOLIDATED BALANCE SHEETS
}

DECEMBER 31, 1997 AND 1996
(IN THOUSANDS, EXCEPT SHARE DATA)

ASSETS
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{Current Assets:} \\
\hline Cash. & \$ & 8,204 & \$ & 8,800 \\
\hline Short-term investments ( note 2) & & -- & & 4,401 \\
\hline \multicolumn{5}{|l|}{Receivables:} \\
\hline Trade receivables, net of reserves aggregating \(\$ 11,196\) and \(\$ 9,737\) at December 31, 1997 and 1996, respectively & & 17,080 & & 27,107 \\
\hline Royalties. & & 14,663 & & 15,613 \\
\hline Other & & 6,032 & & 4,042 \\
\hline & & 37,775 & & 46,762 \\
\hline Inventories (note 3) & & 92,081 & & 79,489 \\
\hline Prepaid expenses & & 5,422 & & 5,055 \\
\hline Prepaid taxes. & & 14,705 & & 194 \\
\hline Deferred tax assets (note 6) & & 9,435 & & 6,614 \\
\hline Total current assets & & 167,622 & & 151,315 \\
\hline \multicolumn{5}{|l|}{Property and equipment, at cost, net of accumulated depreciation and amortization (note} \\
\hline \multicolumn{5}{|l|}{\multirow[t]{2}{*}{ Other assets, at cost, net of accumulated amortization of \(\$ 790\) and \(\$ 421\) at December 31,}} \\
\hline & & & & \\
\hline & \$ & 287,814 & \$ & 239,306 \\
\hline \multicolumn{5}{|l|}{LIABILITIES AND Stockholders' EQuIty} \\
\hline \multicolumn{5}{|l|}{Current liabilities:} \\
\hline Current installments of notes payable and long-term debt (note 5) & \$ & 217 & \$ & 6,099 \\
\hline Accounts payable. & & 38,323 & & 39,285 \\
\hline Accrued expenses & & 22,314 & & 24,935 \\
\hline Income taxes payable (note 6) & & 98 & & 4,175 \\
\hline Total current liabilities. & & 60,952 & & 74,494 \\
\hline Notes payable and long-term debt, net of current installments ( & & 141,300 & & 121,217 \\
\hline Other liabilities. & & 10,232 & & 8,667 \\
\hline & & 212,484 & & 204,378 \\
\hline \multicolumn{5}{|l|}{Stockholders' equity ( \(n\) (te 7) :} \\
\hline Preferred stock, \(\$ 0.01\) par value. Authorized \(10,000,000\) shares; no shares issued and outstanding & & -- & & -- \\
\hline Common stock, \(\$ 0.01\) par value. Authorized \(150,000,000\) shares; issued \(62,928,827\) and \(62,712,611\) shares at 1997 and 1996 , outstanding \(42,898,035\) and \(42,681,819\) shares actual, respectively, \(20,030,792\) shares held in Treasury.............................. & & 137 & & 135 \\
\hline Paid-in capital & & 158,589 & & 155,591 \\
\hline Retained earnings & & 67,432 & & 29,921 \\
\hline Foreign currency translation adjustment. & & (52) & & 57 \\
\hline Treasury stock, \(20,030,792\) shares repurchased. & & \((150,776)\) & & (150, 776 ) \\
\hline Net stockholders' equity. & & 75,330 & & 34,928 \\
\hline Commitments and contingencies ( note 9) & \$ & 287,814 & \$ & 239,306 \\
\hline
\end{tabular}

See accompanying notes to consolidated financial statements.
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GUESS ?, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF EARNINGS

DECEMBER 31, 1997, 1996 AND 1995
(IN THOUSANDS, EXCEPT PER SHARE DATA)
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{1997} & \multicolumn{2}{|r|}{1996} & \multicolumn{2}{|r|}{1995} \\
\hline \multicolumn{7}{|l|}{Net revenue} \\
\hline Product sales & \$ & 465,913 & \$ & 497,874 & \$ & 440,359 \\
\hline Net royalties & & 49,459 & & 53,288 & & 46,374 \\
\hline & & 515,372 & & 551,162 & & 486,733 \\
\hline Cost of sales. & & 288,408 & & 298,631 & & 262,142 \\
\hline Gross profit. & & 226,964 & & 252,531 & & 224,591 \\
\hline Selling, general and administrative expenses & & 156,318 & & 150,877 & & 141,663 \\
\hline Reorganization charge (note 15) & & -- & & 3,559 & & -- \\
\hline Earnings from operations. & & 70,646 & & 98,095 & & 82,928 \\
\hline \multicolumn{7}{|l|}{Non-operating expense:} \\
\hline Interest, net & & \((13,718)\) & & \((14,539)\) & & \((15,957)\) \\
\hline Other, net.. & & \((2,041)\) & & (989) & & (157) \\
\hline & & \((15,759)\) & & \((15,528)\) & & \((16,114)\) \\
\hline \multicolumn{7}{|l|}{Earnings before income taxes and cumulative effect of change in accounting} \\
\hline Income taxes (note 6). & & 21,337 & & 15,826 & & 2,895 \\
\hline
\end{tabular}
Earnings before cumulative effect of change in accounting principle.......
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Cumulative effect of change in accounting for product display fixtures, net of income tax expense of \(\$ 2,707\) (note 16)........................................... & & 3,961 & & -- & & -- \\
\hline Net earnings. & \$ & 37,511 & \$ & 66,741 & \$ & 63,919 \\
\hline Supplemental pro forma financial information (note 1) : & & & & & & \\
\hline Earnings before income taxes and cumulative effect of change in accounting principle, as presented................................................................ & \$ & 54,887 & \$ & 82,567 & \$ & 66,814 \\
\hline Pro forma provision for income taxes (1996 and 1995 periods) (unaudited) (note 6) . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . & & 21,337 & & 33,241 & & 26,726 \\
\hline Pro forma earnings before cumulative effect of change in accounting principle (1996 and 1995 periods) (unaudited)................................................. & \$ & 33,550 & \$ & 49,326 & \$ & 40,088 \\
\hline Cumulative effect of change in accounting for product display fixtures, net of income tax expense of \(\$ 2,707\) (note 16 ).......................................... & & 3,961 & & - - & & -- \\
\hline Pro forma net earnings (1996 and 1995 periods) (unaudited) (note 6) & \$ & 37,511 & \$ & 49,326 & \$ & 40,088 \\
\hline Basic and diluted earnings per share: & & & & & & \\
\hline Earnings before cumulative effect of change in accounting principle (1996 and 1995 periods, pro forma) & \$ & 0.78 & \$ & 1.18 & \$ & 0.96 \\
\hline Cumulative effect of change in accounting for product display fixtures, net of income tax expense of \(\$ 2,707\) (note 16).......................................... & & 0.09 & & -- & & -- \\
\hline Net earnings (1996 and 1995 periods, pro forma) & \$ & 0.87 & \$ & 1.18 & \$ & 0.96 \\
\hline Weighted number of common shares outstanding. & & 42,898 & & 41,906 & & 41,675 \\
\hline Weighted number of common and dilutive shares outstanding. & & 42,902 & & 41,908 & & 41,675 \\
\hline
\end{tabular}

See accompanying notes to consolidated financial statements.
\(\mathrm{F}-4\)
GUESS ?, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY

YEARS ENDED DECEMBER 31, 1997, 1996 AND 1995
(IN THOUSANDS)
FOREIGN
CURRENCY
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GUESS ?, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
YEARS ENDED DECEMBER 31, 1997, 1996 AND 1995

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(IN THOUSANDS)


See accompanying notes to consolidated financial statements.

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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 1997 AND 1996
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Guess ?, Inc. ("the Company" or "Guess") designs, develops, and markets quality contemporary jeans and other casual wear for men and women. The Company distributes its products through major department stores, specialty retailers,
foreign distributors and its network of Company-owned and -operated retail and factory outlet stores. The company also licenses its trademarks under licensing arrangements for the sale of product in the United States and internationally.

BASIS OF PRESENTATION

The consolidated financial statements include the accounts of Guess ?, Inc. and its wholly-owned foreign subsidiary, Guess Europe, B.V., a Netherlands corporation ("GEBV"). GEBV holds three wholly-owned subsidiaries: Ranche, Limited, a Hong Kong corporation ("Ranche"), Guess Asia, a Hong Kong corporation, and Guess? Italia, S.r.l., an Italian corporation ("Guess? Italia"). Accordingly, all references herein to "Guess ?, Inc." include the consolidated results of the Company and its subsidiaries. All intercompany accounts and transactions have been eliminated in consolidation.

INVENTORIES
Inventories are valued at the lower of cost (first-in, first-out) or market.

TRADE AND ROYALTY RECEIVABLES
The Company extends trade credit to its customers in the ordinary course of business. None of the receivables due from customers at December 31,1997 and 1996 involved factored accounts or other contingencies relating to third-party risk, except to the extent the Company has chosen to insure certain accounts from risk of loss under a catastrophic loss policy.

REVENUE RECOGNITION

The Company recognizes revenue from the sale of merchandise upon shipment. Royalty income is based upon a percentage, as defined in the underlying agreement, of the licensees' net revenue. The company accrues for estimated sales returns and allowances in the period in which the related revenue is recognized.

SIGNIFICANT CUSTOMER
An individual customer aggregating in excess of \(10 \%\) of net revenue for the year ended December 31, 1995 is summarized as follows:



Leasehold improvements are amortized over the lesser of the estimated useful life of the asset or the term of the lease. Construction in progress is not depreciated until the related asset is completed.

Goodwill, which represents the excess of purchase price over fair value of net assets acquired, is amortized on a straight line basis over the expected periods to be benefited, generally 15 years.

FOREIGN CURRENCY TRANSLATION

In accordance with the Financial Accounting Standards Board (the "FASB") Statement No. 52, balance sheet accounts of the Company's foreign operations are translated from foreign currencies into U.S. dollars at year end or historical rates while income and expenses are translated at the weighted-average exchange rates for the year. The related translation adjustments are reflected as a foreign currency translation adjustment in the consolidated balance sheet.

INCOME TAXES

Prior to the IPO in August 1996, the Company had elected to be taxed as an \(S\) corporation for Federal income tax purposes. In certain states, the Company was taxed as an \(S\) corporation, including California, in other states, the Company was taxed as a corporation. As a result of the Company's IPO, all S corporation elections were terminated.

The Company uses the asset and liability method of accounting for income taxes. Under this method, deferred income taxes are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to be applied to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred taxes of a change in tax rates is recognized in income in the period that includes the enactment date.

\section*{RECENT ACCOUNTING PRONOUNCEMENTS}

The Financial Accounting Standards Board has issued Statement No. 128, "Earnings per Share" ("FAS 128"), in February 1997 and effective for both interim and annual periods ending after December 15, 1997. The Company adopted FAS 128 in the fourth quarter of 1997 . FAS 128 requires the presentation of "Basic" earnings per share which represents income available to common shareholders
\[
\begin{gathered}
\mathrm{F}-8 \\
\text { GUESS ?, INC. AND SUBSIDIARIES }
\end{gathered}
\]
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
divided by the weighted-average number of Common Shares outstanding for the period. A dual presentation of "Diluted" earnings per share is also required. The Diluted presentation is similar to the Company's historical presentation of fully diluted earnings per share. FAS 128 requires restatement of all prior-period earnings per share data presented. The Company's financial statements reflect this adoption.

The difference between the basic and diluted weighted-average number of common shares outstanding for 1997 and 1996 is due to 4,000 and 2,000 dilutive
stock options, respectively. Options granted under the Guess ?, Inc. 1996 Equity Incentive Plan during the fiscal years ended December 31, 1996 and 1997 to purchase shares of Common Stock ranged in price from \(\$ 9.00\) to \(\$ 18.00\) were outstanding during each respective year but were not included in the computations of diluted earnings per share because the exercise price of such options was greater than the average market price.

In June 1997, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 130, Reporting Comprehensive Income ("SFAS 130"). SFAS 130 establishes standards for the reporting and display of comprehensive income and its components (revenues, expenses, gains and losses) in a full set of general-purpose financial statements. SFAS 130 requires all items that are required to be recognized under accounting standards as components of comprehensive income to be reported in a financial statement that is displayed with the same prominence as other financial statements. SFAS 130 does not require a specific format for that financial statement but requires that an enterprise display an amount representing total comprehensive income for the period covered by that financial statement. SFAS 130 requires an enterprise to (a) classify items of other comprehensive income by their nature in a financial statement and (b) display the accumulated balance of other comprehensive income separately from retained earnings and additional paid-in capital in the equity section of a statement of financial position. SFAS 130 is effective for fiscal years beginning after December 15, 1997. Management has determined the only impact from the adoption of SFAS 130 will be from foreign currency adjustments.

In June 1997, the FASB issued Statement of Financial Accounting Standards No. 131, Disclosures about Segments of an Enterprise and Related Information ("SFAS 131"). SFAS 131 established standards for public business enterprises to report information about operating segments in annual financial statements and requires that those enterprises report selected information about operating segments in interim financial reports issued to shareholders. It also establishes standards for related disclosures about products and services, geographic areas and major customers. This statement supersedes FASB Statement No. 14, Financial Reporting for Segments of a Business Enterprise, but retains the requirement to report information about major customers. It amends FASB Statement No. 94, Consolidation of All Majority-Owned Subsidiaries, to remove the special disclosure requirement for previously unconsolidated subsidiaries. SFAS 131 requires, among other items, that a public business enterprise report a measure of segment profit or loss, certain specific revenue and expense items, and segment assets information about the revenues derived from the enterprise's products or services and major customers. SFAS 131 also requires that the enterprise report descriptive information about the way that the operating segments were determined and the products and services provided by the operating segments. SFAS 131 is effective for financial statements for periods beginning after December 15, 1997. In the initial year of application, comparative information for earlier years is to be restated. SFAS 131 need not be applied to interim financial statements in the initial year of application, but comparative information for interim periods in the initial year of application is to be reported in financial statements for interim periods in the second
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
YEARS ENDED DECEMBER 31, 1997 AND 1996
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
year of application. Management has not determined whether the adoption of SFAS 131 will have a material impact on the Company's financial reporting.

\section*{PRO FORMA NET EARNINGS}

Pro forma net earnings represent the results of operations adjusted to reflect a provision for income taxes on historical earnings before income taxes, which gives effect to the change in the Company's income tax status to a C
corporation as a result of the public sale of its Common Stock. Following the Company's IPO and the subsequent termination of its \(S\) corporation status on August 12, 1996, the Company recorded net deferred tax assets aggregating \$11.0 million, representing the difference between financial reporting and tax bases of assets and liabilities, using the enacted tax rates and laws that will be in effect when the differences are expected to reverse. The principal difference between the pro forma income tax rate and the Federal statutory rate of \(35 \%\) relates primarily to state income taxes.

Actual and pro forma basic earnings per share have been computed by dividing net and pro forma earnings by the weighted-average number of actual shares of Common Stock outstanding during the period. Options to purchase Common Stock are included in the calculation of diluted earnings per share, provided their impact is not anti-dilutive.

\section*{CREDIT RISK}

The Company sells its merchandise principally to customers throughout the United States and to a lesser extent, internationally. Management performs regular evaluations concerning the ability of its customers to satisfy their obligations and records a provision for doubtful accounts based on these evaluations. The Company's credit losses for the periods presented are insignificant and have not exceeded management's estimates.

FAIR VALUE OF FINANCIAL INSTRUMENTS
The carrying amount of the Company's financial instruments, which principally include cash, short and long-term investments, trade receivables, accounts payable and accrued expenses, approximates fair value due to the relatively short maturity of such instruments.

The fair value of the Company's debt instruments are based on the amount of future cash flows associated with each instrument discounted using the Company's borrowing rate. At December 31, 1997 and 1996, the carrying value of all financial instruments was not materially different from fair value.

USE OF ESTIMATES

Management of the Company has made a number of estimates and assumptions relating to the reporting of assets, liabilities, revenues and expenses and the disclosure of contingent assets and liabilities
F-10

GUESS ?, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)
to prepare these consolidated financial statements in conformity with generally accepted accounting principles. Actual results could differ from these estimates.

LONG-LIVED ASSETS
It is the Company's policy to account for long-lived assets, including intangibles, at the lower of amortized cost or fair value. As part of an ongoing review of the valuation and amortization of long-lived assets, management assesses the carrying value of such assets as current facts and circumstances suggest that they may be impaired. If this assessment indicates that the intangibles will not be recoverable, as determined by a non-discounted cash flow analysis over the remaining amortization period, the carrying value of the Company's long-lived assets would be reduced to its estimated fair market value based on the discounted cash flows. The Company has determined that its long-lived assets, as presented on the accompanying balance sheets as of December 31, 1996 and 1997, are not impaired.

ADVERTISING COSTS

The Company expenses the cost of advertising as incurred. Advertising expenses charged to operations for the years ended December 31, 1997, 1996 and 1995 were \(\$ 22.5\) million, \(\$ 23.6\) million and \(\$ 24.9\) million, respectively.

RECLASSIFICATIONS

Certain reclassifications have been made to the 1995 and 1996 financial statements to conform to the 1997 presentation.
(2) INVESTMENTS

Short-term investments consist of overnight interest bearing deposit accounts aggregating \(\$ 0\) and \(\$ 4,401,000\) at December 31, 1997 and 1996, respectively.

Long-term investments consist of certain debt and equity securities aggregating \(\$ 2,340,000\) and \(\$ 2,901,000\) at December 31, 1997 and 1996 , respectively. The majority of these investments are primarily related to the Company's ownership interests in companies which are accounted for under the equity method. See also note \(8--R e l a t e d ~ P a r t y ~ T r a n s a c t i o n s . ~\)
(3) INVENTORIES

Inventories are summarized as follows:

\begin{tabular}{|c|c|}
\hline 1997 & 1996 \\
\hline
\end{tabular}
(IN THOUSANDS)



Construction in progress at December 31,1997 and 1996 represents the costs associated with the construction of buildings and improvements used in the Company's operations and other capitalizable expenses in progress.
(5) NOTES PAYABLE AND LONG-TERM DEBT

Notes payable and long-term debt are summarized as follows:

\(91 / 2 \%\) Senior Subordinated Notes due 2003............................. \$ 105,000 \$ 105,000
Advances under a secured \(\$ 100,000,000\) long-term line of credit with a syndicate of banks; interest is variable, with an average annual
effective rate of \(7.98 \%\) in 1997, and interest payable monthly......
\(36,300 \quad 16,000\)
Note payable, secured by corporate aircraft, bearing interest at 8. \(23 \%\) per year, payable in quarterly principal and interest installments of \(\$ 221,003\) through March 1998........................................
\begin{tabular}{rr}
217 & 1,040 \\
-- & 5,276
\end{tabular}

Other, including capitalized leases......................................

41, 51
, 517
127,316
---------
\$ 141,300
----------
----------
\$ 121,217
----------
\(\mathrm{F}-12\)

GUESS ?, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(5) NOTES PAYABLE AND LONG-TERM DEBT (CONTINUED)

The Credit Agreement contains various restrictive covenants requiring, among other things, the maintenance of certain financial ratios. The Company was in compliance with or had obtained waivers for all such covenants as of December 31, 1997.

Aggregate maturities of notes payable and long-term debt are summarized as follows:

YEAR ENDING DECEMBER 31, 1997 (IN THOUSANDS):


The Senior Subordinated Notes are redeemable at the option of the Company, in whole or in part, on or after August 15, 1998, at various redemption prices.
(6) INCOME TAXES

The provision for income taxes, including the pro forma provision for income taxes giving effect as if the Company had been a C corporation throughout all of 1996 and 1995, is summarized as follows:


The Company's statement of earnings for 1996 includes a provision for income taxes of \(\$ 15.8\) million, which principally represents the Federal and state income taxes recorded from the date of the \(S\) orporation election termination, August 12, 1996, through December 31, 1996.
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(6) INCOME TAXES (CONTINUED)

The actual pro forma provision for income taxes differs from the expected income taxes obtained by applying the statutory Federal income tax rate to earnings before income taxes as follows:
\begin{tabular}{|c|c|c|}
\hline 1997 & 1996 & 1995 \\
\hline
\end{tabular}
(IN THOUSANDS)
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline Computed "expected" & tax expense......... \$ & 20,092 & \$ & 28,924 & \$ & 22,716 \\
\hline State taxes, net of & Federal benefit. & 2,928 & & 4,109 & & 4,101 \\
\hline Foreign. & & 801 & & - & & -- \\
\hline Other. & & 223 & & 208 & & (91) \\
\hline & \$ & 24,044 & \$ & 33,241 & \$ & 26,726 \\
\hline
\end{tabular}

1997 income tax expense includes taxes of \(\$ 2,707,000\) related to a one-time change in accounting (see also note 16). The Company's income statement has presented the change in accounting net of this income tax expense.

Deferred income tax benefit (reduction) resulted from the following for the years ended December 31, 1997 and 1996:

(IN THOUSANDS)

\[
\begin{gathered}
\mathrm{F}-14 \\
\text { GUESS ?, INC. AND SUBSIDIARIES }
\end{gathered}
\] NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(6) INCOME TAXES (CONTINUED)

The tax effects of temporary differences that give rise to significant portions of current and non-current deferred tax assets and deferred tax liabilities at December 31, 1997 and 1996 are presented below:
\begin{tabular}{|c|c|}
\hline 1997 & 1996 \\
\hline
\end{tabular}
(IN THOUSANDS)
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{Deferred Tax Assets:} \\
\hline Retail store closure reserves & \$ & 1,130 & \$ & 3,444 \\
\hline Deferred lease incentives & & 2,124 & & 1,462 \\
\hline Rent expense & & 1,944 & & 1,251 \\
\hline Uniform capitalization adjust & & 2,086 & & 1,191 \\
\hline State income taxes & & 902 & & 2,453 \\
\hline Bad debt and other reserves & & 2,688 & & 1,625 \\
\hline Other & & 2,985 & & 2,215 \\
\hline Total gross deferred assets & & 13,859 & & 13,641 \\
\hline Less: Valuation allowance & & -- & & -- \\
\hline Less: Deferred tax liabilities. & & \((2,420)\) & & (419) \\
\hline Net deferred tax assets. & \$ & 11,439 & \$ & 13,222 \\
\hline
\end{tabular}

Included above at December 31, 1997 and 1996 are \(\$ 9,434,000\) and \(\$ 6,614,000\) for current deferred tax assets, respectively and \(\$ 2,004,000\) and \(\$ 6,608,000\) for non-current deferred tax assets.

Management believes it is more likely than not that the results of operations will generate sufficient taxable earnings to realize net deferred tax assets.

\section*{(7) STOCKHOLDERS' EQUITY}

On January 2, 1997, the Company issued 216,216 share of Common Stock at \(\$ 13.87\) per share in connection with an Asset Purchase Agreement, whereby the Company purchased the rights, title and interest to the then existing license agreement between the Company and Sweatshirt Apparel U.S.A., Inc. for the manufacturing and distribution rights for Guess women's knitwear products. The aggregate purchase price was \(\$ 10.0\) million, of which \(\$ 5.0\) million was paid in cash in the fourth quarter of 1996 , \(\$ 2.0\) million was paid in cash in the first quarter of 1997 and the balance of \(\$ 3.0\) million was paid in the form of the aforementioned stock issuance.

In connection with the Company's IPO of \(7,000,000\) shares of Common Stock at \(\$ 18.00\) per share, which took place on August 7, 1996, (i) Marciano International, which was owned by the Marciano Trusts and held an interest in the subsidiaries of Guess, was merged with and into the Company; (ii) all of the capital stock of Guess? Italia was contributed to GEBV; (iii) the Company effected a 32.66 to 1 split of the Common Stock; (iv) the Company declared a distribution of \(\$ 185.0\) million to the Principal Stockholders, representing the Company's previously taxed and undistributed \(S\) corporation earnings which included a distribution of \(\$ 54.0\) million ( \(3,000,000\) shares at \(\$ 18.00\) per share) of Common Stock, \(\$ 129.0\) million in cash generated primarily from the IPO and \(\$ 2.0\) million in \(S\) Distribution Notes, (v) the Company terminated its status as an \(S\) corporation, and (vi) the Company granted options to purchase \(1,225,673\) shares pursuant to the Company's 1996 Equity Incentive Plan with an exercise price equal to the IPO price of \(\$ 18.00\) per share.
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GUESS ?, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996

\section*{(8) RELATED PARTY TRANSACTIONS}

The Company is engaged in various transactions with entities affiliated with trusts for the respective benefit of Maurice, Paul and Armand Marciano (the "Marciano Trusts"). The Company believes that the arrangements involving each of the companies in which the Marciano Trusts have an investment, and related party transactions discussed below were entered into on terms no less favorable to the Company than could have been obtained from an unaffiliated third party.

\section*{LICENSE AGREEMENTS AND LICENSEE TRANSACTIONS}

On September 28, 1990, the Company entered into a license agreement with Charles David of California ("Charles David"). Charles David is controlled by the father-in-law of Maurice Marciano. The Marciano Trusts and Nathalie Marciano (the spouse of Maurice Marciano) together own \(50 \%\) of Charles David, and the remaining \(50 \%\) is owned by the father-in-law of Maurice Marciano. The license agreement grants Charles David the rights to manufacture worldwide and distribute worldwide (except Japan and certain European countries) for men, women and some children, leather and rubber footwear, excluding athletic footwear, which bear the Guess trademark. The license also includes related shoe care products and accessories. Gross royalties earned by the Company under such license agreement for the fiscal years ended December 31, 1997, 1996 and 1995 were \(\$ 1.2\) million, \(\$ 1.5\) million and \(\$ 1.9\) million, respectively. Additionally, the Company purchased \(\$ 6.1\) million, \(\$ 6.0\) million and \(\$ 6.4\) million of product from Charles David for resale in the Company's retail stores during the same periods.

On September 1, 1994, the Company entered into a license agreement with

California Sunshine Activewear, Inc. ("California Sunshine"), granting it the rights to manufacture and distribute men's and women's activewear, which bear the Guess trademark, in the United States. The Marciano Trusts together own 51\% of California Sunshine. Gross royalties earned by the Company under such license agreement for the fiscal years ended December 31, 1997, 1996 and 1995 were \(\$ 1.0\) million, \(\$ 742,000\) and \(\$ 343,000\), respectively. Additionally, the Company purchased \(\$ 1.5\) million, \(\$ 1.4\) million and \(\$ 254,000\) of product from California Sunshine for resale in the Company's retail stores during the same periods.

Effective January 1, 1995, the Company entered into a license agreement with Guess? Italia, S.r.l. ("Guess? Italia"), granting it exclusive rights in Italy and non-exclusive rights in certain other countries within Europe to manufacture and distribute men's and women's apparel and accessories which bear the Guess trademark. This license agreement was terminated in May 1997 in connection with the sale of the wholesale operations of Guess? Italia (see also "Maco Apparel, S.p.a." discussion below). The Company and Guess? Italia also entered into a retail store license agreement as of January 1, 1995, whereby Guess? Italia was granted the non-exclusive rights to operate Guess stores in Italy. Prior to the IPO, Guess? Italia was owned \(79 \%\) by the Company and \(21 \%\) by Marciano International, a company wholly-owned by the Marciano Trusts. As part of the reorganization and in connection with the IPO, Guess? Italia became a wholly-owned subsidiary of the Company when Marciano International was merged with and into the Company. Gross royalties earned by the Company under such license agreement for the fiscal years ended December 31, 1997, 1996 and 1995 were \(\$ 575,000, \$ 766,000\) and \(\$ 480,000\), respectively. Additionally, the Company purchased \(\$ 223,000, \$ 327,000\) and \(\$ 511,000\) of product from Guess? Italia and sold \(\$ 21,000\), \(\$ 89,000\) and \(\$ 399,000\) of product to Guess? Italia for resale in its retail store and to other wholesale customers during the fiscal years ended December 31, 1997, 1996 and 1995, respectively.

In May 1997, the Company sold substantially all of the assets and liabilities of Guess? Italia to Maco Apparel, S.p.a. ("Maco"). The effect of the net asset disposal was immaterial to the Company's results of
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(8) RELATED PARTY TRANSACTIONS (CONTINUED)
operations. In connection with this sale, the Company also purchased a \(10 \%\) ownership interest in Maco and entered into an approximate 10-year license agreement with Maco granting it the right to manufacture and distribute certain men's and women's apparel, which bear the Guess trademark, in certain parts of Europe. In addition to royalty fees, the Company will also receive \(\$ 14.1\) million over the next four years in consideration of the grant of the license rights. During 1997, the Company recorded \(\$ 2.6\) million in revenue in connection with the grant of the license rights and an additional \(\$ 1.0\) million in royalty fees related to product sales.

Effective December 9, 1992, the Company entered into a license agreement with Nantucket Industries, Inc. ("Nantucket"), granting it the rights to manufacture and distribute within the United States women's intimate apparel which bear the Guess trademark. Nantucket is owned \(13.0 \%\) by the Company and \(3.8 \%\) by the trusts for the respective benefit of Paul Marciano and Armand Marciano. With respect to Nantucket, during the fiscal years ended December 31, 1997, 1996 and 1995, the Company recorded gross royalty income of \(\$ 752,000, \$ 327,000\) and \(\$ 264,000\), respectively; purchased \(\$ 310,000, \$ 416,000\) and \(\$ 505,000\), respectively, of product for resale in its retail stores; and recorded equity losses of \(\$ 261,000, \$ 349,000\) and \(\$ 98,000\), respectively. In December 1997 , Maurice Marciano sold all of the shares of Nantucket common stock held by his trust, which collectively gave the Company and its affiliates less than a \(20 \%\) ownership in Nantucket. Accordingly, effective December 1997, the Company no longer records equity income or losses from this investment with respect to Nantucket. In connection with the lower aggregate percentage of ownership in Nantucket, in

December 1997 the Company changed from the equity income method to the lower of cost or market method of valuing this investment, which resulted in an additional \(\$ 1.4\) million loss in the fourth quarter of 1997.

Effective December 1, 1989, the Company entered into a license agreement with Strandel, Inc. ("Strandel"), granting it the rights to manufacture and distribute in Canada men's, women's and children's knits and woven sportswear, which bear the Guess trademark. Strandel is owned \(20 \%\) by the Company. With respect to Strandel, during the fiscal years ended December 31, 1997, 1996 and 1995, the Company recorded gross royalty income of \(\$ 1.6\) million, \(\$ 1.8\) million and \(\$ 1.9\) million, respectively, and recorded equity income (losses) of \(\$(126,000), \$(127,000)\) and \(\$ 215,000\), respectively.

On July 1, 1995, the Company entered into a license agreement with Cignal Limited, a Hong Kong company, granting it the rights to manufacture and distribute in New Zealand, Australia, Canada and parts of Southeast Asia men's and women's underwear, lingerie and sleepwear which bear the Guess trademark. On January 1, 1997, the Company acquired a \(50 \%\) interest in Cignal. With respect to Cignal, during 1997, the Company recorded \(\$ 58,000\) of royalty income and \(\$ 91,000\) of equity losses.

On January 1, 1997, the Company acquired from Pour le bebe, Inc., a California corporation, a \(24.75 \%\) limited partnership interest in S.W.P.I., Ltd., a California limited partnership, as payment in lieu of unpaid license fees due November 1, 1996. The Marciano Trusts have a 75.25 \% ownership interest in S.W.P.I., Ltd. The \(24.75 \%\) limited partnership in S.W.P.I., Ltd. was valued at \(\$ 1.4\) million by the Company, based on the fair market value of the real estate limited partnership. During 1997, the Company recorded \(\$ 26,000\) of equity income associated with the real estate limited partnership.
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GUESS ?, INC. AND SUBSIDIARIES

\section*{NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)}

YEARS ENDED DECEMBER 31, 1997 AND 1996

\section*{(8) RELATED PARTY TRANSACTIONS (CONTINUED) \\ BUYING AGENCY AGREEMENT}

In February 1996, the Company entered into a buying agency agreement with Newtimes Guess?, Ltd. ("Newtimes") The Company owns \(50 \%\) of Newtimes. Pursuant to such agreement, the Company pays Newtimes a commission based on the cost of finished garments purchased for the Company. Commissions earned by Newtimes from the Company during the fiscal year ended December 31, 1997 were \(\$ 1.7\) million. Additionally, with respect to Newtimes, the Company recorded \(\$ 150,000\) in equity losses during 1997. In February 1998, the Company informed Newtimes it wished to discontinue the partnership. The Company is currently evaluating its relationship with Newtimes and does not believe that the effect of a discontinuation in the partnership will have a material adverse effect on the Company's financial condition and results of operations.

\section*{LEASES}

The Company leases manufacturing, warehouse and administrative facilities from partnerships affiliated with the Marciano Trusts and certain of its affiliates (the "Principal Stockholders"). The leases in effect at December 31, 1997 will expire in July 2008. Aggregate lease payments under leases in effect for the fiscal years ended December 31, 1997, 1996 and 1995 were \(\$ 2.6\) million, \(\$ 2.9\) million and \(\$ 2.6\) million, respectively.

Effective August 1, 1996, the Company subleased, on a month-to-month basis, a portion of a Guess facility to Southwest Pacific Investment Company ("SWPI"), an entity owned by the Marciano Trusts. Rental income recorded during 1997 and 1996 with respect to SWPI aggregated \(\$ 125,000\) and \(\$ 57,000\), respectively. The month-to-month sublease with SWPI was terminated on December 31, 1997.
(9) COMMITMENTS AND CONTINGENCIES

LEASES

The Company leases its showrooms and retail store locations under operating lease agreements expiring on various dates through January 2012. Some of these leases require the Company to make periodic payments for property taxes and common area operating expenses. Certain leases include rent abatements and scheduled rent escalations, for which the effects are being amortized and recorded over the lease term. The Company also leases some of its equipment under operating lease agreements expiring at various dates through September 2002 .

Future minimum rental payments under non-cancelable operating leases at December 31, 1997 are as follows:
\(\mathrm{F}-18\)

GUESS ?, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(9) COMMITMENTS AND CONTINGENCIES (CONTINUED)

Year ending December 31, (in thousands):


\footnotetext{
Rental expense for all operating leases during the years ended December 31, 1997, 1996, and 1995 aggregated \(\$ 30.8\) million, \(\$ 26.4\) million, and \(\$ 21.9\) million, respectively.

INCENTIVE BONUSES

Certain officers of the Company are entitled to incentive bonuses based on the Company's profits.
}

LITIGATION

On August 7, 1996, a class action complaint naming the Company and certain of its independent contractors was filed in the superior court of the State of California for the County of Los Angeles, titled as Brenda Figueroa et. al. v. Guess ?, Inc. et. al. (Case No. BC 155 165). In this case, a purported class action, plaintiffs assert claims for violation of state wage and hour laws, wrongful discharge, and breach of contract arising out of the company's relationship with its independent contractors and actions taken by the company's independent contractors with respect to the employees of such independent contractors. Plaintiffs contend that the Company is liable for its contractors' violations because it is a "joint employer" with its independent contractors. Plaintiffs also allege that the Company breached its agreement with the United States Department of Labor ("USDOL") regarding the monitoring of its independent contractors.

The Union of Needletrades, Industrial \& Textile Employees ("UNITE") has filed with the National Labor Relations Board ("NLRB") various charges that the Company has engaged and is engaging in unfair labor practices within the meaning
of the National Labor Relations Act ("NLRA"). In Cases No. 21-CA-31524, No. 21-CA-31565 and No. 21-CA-31648, UNITE has alleged that the Company unlawfully discharged certain employees because of certain union activities and unlawfully threatened and coerced employees in the exercise of their rights under Section 7 of the NLRA. Although a settlement of these charges was proposed, it was not approved by the NLRB, and the charges currently are set for an administrative hearing beginning on March 30, 1998. In Case No. 21-CA-31807, UNITE alleges that the Company has unlawfully threatened to move its production to Mexico and elsewhere outside the United States thus unlawfully interfering with UNITE's corporate campaign at the Company's headquarters and at certain of the Company's independent contractors, and has unlawfully ceased doing business with certain independent contractors where ongoing union organizing campaigns are being conducted. In this case, UNITE alleges that the Company has violated the proposed settlement in cases No. 21-CA-31524, No. 21-CA-31565 and No. \(21-C A-31648\) by allegedly engaging in such conduct. Case No. 21-CA-31807 is currently under investigation by the NLRB. The NLRB has informed the Company it is evaluating several theories on which it may issue a complaint.
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GUESS ?, INC. AND SUBSIDIARIES

> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(9) COMMITMENTS AND CONTINGENCIES (CONTINUED)

On August 7, 1997 UNITE filed Case No. 21-CA-32201, alleging the Company violated the NLRA by filing retaliatory state and federal civil lawsuits against UNITE and UNITE's employees, seeking fees and costs incurred defending such lawsuits. These lawsuits primarily concern the legality of UNITE's picketing activities against the Company, as well as trademark and other similar violations under state and federal law. The NLRB determined not to issue a complaint with respect to the Company's federal trademark suit, and to issue a compliant with respect to certain of the Company's state law claims.

On November 14, 1997, UNITE filed Case No. 21-CA-32433 against the Company. In this case, UNITE alleges the Company has interfered with, restrained and coerced employees in the exercise of their Section 7 rights by filing and prosecuting two other civil lawsuits against unITE. The first of these lawsuits concerns UNITE's alleged breach of a 1995 settlement agreement with the company. The second civil lawsuit involves the Company's claim for libel brought against UNITE. In both of these cases, UNITE seeks, among other things, recovery of the fees and costs in defending the civil lawsuits. The NLRB has informed the Company that further processing of this charge will be held in abeyance pending outcome of the underlying civil lawsuit.

On June 19, 1997 (Case No. 21-CA-32106), UNITE filed with the NLRB charges that the Company, one of the Company's independent contractors, the law firm of Mitchell Silberberg \& Knupp LLP ("MSK") and certain employees of the Company and MSK, acting in concert with each other interfered with the employees of the independent contractors in the exercise of such employees' Section 7 rights under the NLRA respecting the enforcement of wage and hour laws. This Case was amended by UNITE on October 6, 1997, to add three additional independent contractors of the Company as charged parties and to allege certain of the contractors' employees were unlawfully polled and interrogated regarding their union sympathies and threatened with plant closure. In this case, it is further alleged the Company and its independent contractors were jointly liable for the independent contractors' employees. On December 9 and 11, 1997, the Regional Director for Region 21 of the NLRB ("Regional Director") advised the Company that the portions of Case No. 21-CA-32106 against MSK and the portion of that charge which alleged the Company and its independent contractors were joint employers would be dismissed. The NLRB has issued a formal complaint regarding the allegations against the Company that it had unlawfully polled and interrogated employees of its independent contractors regarding their union and/or protected concerted activities.

In Case No. 21-CA-32131 filed on June 30, 1997 and subsequently amended,

UNITE filed with the NLRB charges alleging that the Company restrained, coerced, and interfered with the Company's employees rights under Section 7 of the NLRA by engaging in certain unlawful conduct including, without limitation: (a) interrogating and polling employees regarding their and other employees' union sympathies and activities; (b) organizing anti-union demonstrations; (c) promising benefits to employees if they withdrew support for UNITE; (d) threatening employees due to their support and activities on behalf of UNITE; (e) assisting and supporting an unlawful employee committee; and (f) engaging in other conduct designed to have a negative effect on UNITE's corporate campaign. In Case No. 21-CA-32136, filed on July 3, 1997 and subsequently amended, UNITE alleges that the Company unlawfully discharged two employees because of their union activities.

In November 1997, the Regional Director issued a consolidated complaint against the Company based on the unfair labor practice charges filed in Cases No. 21-CA-32131 and No. 21-CA-32136. The consolidated complaint alleges the Company unlawfully (a) threatened, coerced, restrained and interfered with its
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
YEARS ENDED DECEMBER 31, 1997 AND 1996
(9) COMMITMENTS AND CONTINGENCIES (CONTINUED)
employees in the exercise of their rights under Section 7 of the NLRA, (b) dominated, administered, supported, assisted and failed to disband an allegedly unlawful employee committee, (c) discharged an employee allegedly because of the employee's union activities, (d) created onerous working conditions for another employee, gave that employee a written warning, a poor performance evaluation and probation and subsequently discharged that employee allegedly because of the employee's union activities and (e) issued a written warning to another employee allegedly because the employee did not engage in anti-union demonstrations. The administrative hearing on the consolidated complaint is scheduled to begin on March 30, 1998. The Regional Director has determined to consolidate Cases No. 21-CA-31524, No. 21-CA-31565 and No. 21-CA-31648 with Cases No. 21-CA-32131 and No. 21-CA-32136.

On December 11, 1997, UNITE filed Case No. 21-CA-32427 alleging the Company unlawfully discharged certain employees in October 1997 because of certain union activities and unlawfully threatened employees due to their union activities. On February 10, 1998, the NLRB determined to issue a complaint against the Company alleging the Company unlawfully terminated eleven employees due to their union activities and to consolidate this complaint with the consolidated complaint issued in Cases No. 21-CA-32131, 21-CA-32136, 21-CA-31524, 21-CA-31565 and 21-CA-31648. On October 30, 1997, The Regional Director indicated her intent to request authorization from the NLRB's General Counsel to seek injunctive relief in federal district court under Section \(10(j)\) of the NLRA requiring the company to reinstate the two discharged employees (in Case No. 21-CA-32136), disestablish the employee committee and require the Company to refrain from violating the NLRA pending the outcome of the NLRB's administrative proceedings on these charges. On December 31,1997, the NLRB informed the Company that UNITE's request for injunctive relief has been deferred until the close of the evidentiary record at the administrative hearing on the consolidated complaint.

The Regional Director has given the Company the opportunity to enter into negotiations over a settlement agreement which would resolve Cases No. \(21-\mathrm{CA}-32131,21-\mathrm{CA}-32136,21-\mathrm{CA}-31524,21-\mathrm{CA}-31565,21-\mathrm{CA}-31648\) and \(21-\mathrm{CA}-32427\), as well as other pending charges. The Company's senior management is currently reviewing the Regional Director's proposal and evaluating its options.

In connection with its campaign against the company, UNITE has accused the Company's independent contractors of engaging in illegal industrial homework operations and violating minimum wage and overtime laws. It also accused the Company of violating its agreement with the USDOL with respect to its program to monitor its contractors for compliance with federal labor laws. In addition, as
a result of increased public attention to the apparel industry "sweatshop" issue, federal and state labor investigators have continued to conduct frequent inspections of apparel contractors, and federal labor officials have recently reviewed the Company's contractor compliance monitoring program.

To the best of its knowledge, the Company's program to monitor its independent contractors for compliance with federal labor laws is in compliance with its voluntary agreement with the USDOL and meets USDOL guidelines for such programs. However, there can be no assurance that, despite such program, the Company's contractors will not violate federal or state labor laws. To the best of the Company's knowledge, no illegal industrial homework of the Company's apparel has been found occurring at any contractor in the past year and no violations of minimum wage or overtime laws have been found at the Company's contractors in the twelve months ended December 31, 1997.
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
YEARS ENDED DECEMBER 31, 1997 AND 1996
(9) COMMITMENTS AND CONTINGENCIES (CONTINUED)

On February 24, 1998, the Company and Maurice Marciano, Paul Marciano and Armand Marciano, as individuals, were named as defendants in a putative class action entitled John N. Robinson v. Guess ?, Inc., Maurice Marciano, Paul Marciano and Armand Marciano, case number BC186583, filed in the Los Angeles Superior Court. The complaint (the "Complaint") purports to state a claim under Sections 11.12(2) and 15 of the Securities Act of 1933 for alleged misrepresentations in connection with the Company's initial public offering (the "IPO") in August 1996. Mr. Robinson purports to represent a class of all purchasers of the Company's stock in the IPO and seeks unspecified damages. The case has just been filed, and a response by the defendants is not yet due. While it is too soon to predict the outcome of the case with any certainty, the Company believes it has meritorious defenses to each of the claims asserted and intends to vigorously defend itself.

The Company believes the outcome of one or more of the above cases could have a material adverse effect on the Company's financial condition and results of operations.

The Company is also a party to various other claims, complaints and other legal actions that have arisen in the ordinary course of business from time to time. The Company believes that the outcome of such pending legal proceedings, in the aggregate, will not have a material adverse effect on the Company's financial condition or results of operations.
(10) SAVINGS PLAN

On January 1, 1992, the Company established the Guess ? Inc. Savings Plan (the "Savings Plan") under Section \(401(k)\) of the Internal Revenue Code. Under the Savings Plan, employees ("associates") may contribute up to \(15 \%\) of their compensation per year subject to the elective limits as defined by IRS guidelines and the Company may make matching contributions in amounts not to exceed \(1.5 \%\) of the associates' annual compensation. The Company's contributions to the Savings Plan during the years ended December 31, 1997, 1996 and 1995 aggregated \(\$ 298,000\), \(\$ 284,000\) and \(\$ 261,000\), respectively.
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996

The following is a summary of the unaudited quarterly financial information for the years ended December 31, 1997 and 1996 (in thousands):
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline YEAR ENDED DECEMBER 31, 1997 & & FIRST UARTER & & SECOND UARTER & & THIRD UARTER & \multicolumn{2}{|r|}{FOURTH
QUARTER} \\
\hline Net revenue. & \$ & 135,736 & \$ & 118,515 & \$ & 142,442 & \$ & 118,679 \\
\hline Gross profit & & 61,584 & & 54,449 & & 64,374 & & 46,557 \\
\hline Earnings (loss) before income taxes and cumulative of change in accounting principle................................................ & & 23,746 & & 13,519 & & 21,699 & & \((4,077)\) \\
\hline Earnings (loss) before cumulative effect of change in accounting principle. & & 14,052 & & 8,528 & & 13,106 & & \((2,136)\) \\
\hline Net earnings (loss) & & 18,013 & & 8,528 & & 13,106 & & \((2,136)\) \\
\hline & & FIRST & & SECOND & & THIRD & & FOURTH \\
\hline YEAR ENDED DECEMBER 31, 1996 & & UARTER & & UARTER & & UARTER & & UARTER \\
\hline Net revenue. & \$ & 134,898 & \$ & 122,508 & \$ & 154,498 & \$ & 139,258 \\
\hline Gross profit. & & 64,419 & & 55,874 & & 70,214 & & 62,024 \\
\hline Earnings before income taxes & & 25,318 & & 11,149 & & 26,263 & & 19,837 \\
\hline Net earnings. & & 24,047 & & 10,822 & & 20,338 & & 11,534 \\
\hline Supplemental pro forma earnings: & & & & & & & & \\
\hline Earnings before income taxes & & 25,318 & & 11,149 & & 26,263 & & 19,837 \\
\hline Net earnings.......... & & 15,267 & & 6,723 & & 15,626 & & 11,710 \\
\hline
\end{tabular}

The supplemental pro forma earnings presents net earnings, based on historical earnings before income taxes, as if the Company was taxed as a C corporation rather than an \(S\) corporation for all periods presented.

During the fourth quarter of 1997 , the Company recorded approximately \(\$ 3\) million in non-recurring general and administrative expenses and approximately \$10 million in markdowns and returns in excess of anticipated levels.
(12) SEGMENT INFORMATION

Net revenue is summarized as follows for the years ended December 31, 1997, 1996 and 1995:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|r|}{1997} & \multicolumn{2}{|r|}{1996} & \multicolumn{2}{|r|}{1995} \\
\hline Domestic. & \$ & 455,968 & \$ & 484,358 & \$ & 453,344 \\
\hline International & & 59,404 & & 66,804 & & 33,389 \\
\hline & \$ & 515,372 & \$ & 551,162 & \$ & 486,733 \\
\hline
\end{tabular}

\section*{(13) STOCK OPTION PLAN}

On July 30, 1996, the Board of Directors adopted the Guess ?, Inc. 1996
Non-Employee Directors' Stock Option Plan pursuant to which the Board of Directors may grant stock options to non-employee directors. This plan authorizes grants of options to purchase up to 500,000 shares of authorized but
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\text { GUESS ?, INC. AND SUBSIDIARIES }
\end{gathered}
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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(13) STOCK OPTION PLAN (CONTINUED)
unissued Common Stock. Stock options are granted with an exercise price equal to the stock's fair market value at the date of grant. At December 31, 1997 and 1996, there were 28,886 and 0 options issued under this plan, respectively.

On July 30, 1996, the Board of Directors adopted the Guess ?, Inc. 1996 Equity Incentive Plan (the "Plan") pursuant to which the Board of Directors may grant stock options to officers, key associates and consultants. The Plan authorizes grants of options to purchase up to 4,500,000 shares of authorized but unissued Common Stock. Stock options are granted with an exercise price equal to the stock's fair market value at the date of grant. Stock options have ten year terms (five years in the case of an incentive stock option granted to a ten percent shareholder) and vest and become fully exercisable after varying time periods from the date of grant based on length of service or specified performance goals.

At December 31, 1997 and 1996, there were \(3,208,645\) and \(3,248,895\) additional shares available for grant under the Plan, respectively. The per share weighted-average fair value of stock options granted during 1997 and 1996 was \(\$ 9.75\) and \(\$ 15.83\), respectively on the dates of grant using the Black Scholes option-pricing model with the following weighted-average assumptions: 1997 and 1996 expected dividend yields of \(0.0 \%\) and \(0.0 \%\), respectively, 1997 and 1996 risk-free interest rates of \(6.50 \%\) and \(6.57 \%\), respectively, 1997 and 1996 volatility factors of \(30 \%\) and \(27 \%\), respectively, and 1997 and 1996 expected lives of four years.

The Company applies APB Opinion No. 25 in accounting for its Plan and, accordingly, no compensation cost has been recognized for its stock options in the financial statements. Had the Company determined compensation based on the fair value at the grant date for its stock options under Financial Accounting Standards Board Statement No. 123 ("SFAS No. 123"), the Company's pro forma net earnings and net earnings per share for the year ended December 31, 1997 would have been reduced to the pro forma amounts indicated below (in thousands, except per share data):


Pro forma net earnings reflects only options granted since the inception of the Plan on July 30, 1996. The full impact of calculating compensation cost for stock options under SFAS No. 123 is not reflected in the pro forma net earnings amounts presented above because compensation cost is reflected over the options' vesting period of four years.
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GUESS ?, INC. AND SUBSIDIARIES
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)
YEARS ENDED DECEMBER 31, 1997 AND 1996
(13) STOCK OPTION PLAN (CONTINUED)

Stock option activity during the period indicated is as follows:
\begin{tabular}{|c|c|c|}
\hline & NUMBER OF SHARES & WEIGHTED-AVERAGE EXERCISE PRICE \\
\hline Balance at July 30, 1996. & -- & \$ -- \\
\hline Granted. & 1,287,105 & 17.74 \\
\hline Exercised. & -- & -- \\
\hline Forfeited. & \((36,000)\) & (18.00) \\
\hline Expired. & -- & -- \\
\hline Balance at December 31, 1 & 1,251,105 & 17.73 \\
\hline
\end{tabular}


At December 31, 1997 and 1996, the weighted-average exercise price was \(\$ 11.05\) and \(\$ 17.73\), respectively, and the weighted-average remaining contractual lives of outstanding options were 8.85 and 9.63 years, respectively. The price range of options outstanding at December 31, 1997 was \(\$ 9.00\) to \(\$ 11.00\). The price range of options outstanding at December 31, 1996 was \(\$ 12.50\) to \(\$ 18.00\).

At December 31, 1997, the number of options exercisable was 179,527 and the weighted-average exercise price of those options was \$11.03.

On August 11, 1997, the options granted on August 13, 1996, with an original exercise price of \(\$ 18.00\), were repriced to \(\$ 11.00\). All other terms of the options granted remain the same.

\section*{(14) ACQUISITION}

On December 4, 1996, the Company entered into an Asset Purchase Agreement in which the Company purchased the rights, title and interest to the existing License Agreement between the Company and Sweatshirt Apparel U.S.A., Inc. ("Sweatshirt Apparel"), for the manufacturing and distribution rights for Guess women's knitwear products. In connection with the Asset Purchase Agreement, the existing License Agreement between the Company and Sweatshirt Apparel was terminated on December 31, 1996. The aggregate purchase price was \$10.0 million, of which \(\$ 5.0\) million was paid in cash prior to December 31, 1996, and \(\$ 2.0\) million was paid in cash and \(\$ 3.0\) million was settled in the form of a stock issuance made on January 2, 1997 ( 216,216 shares at \(\$ 13.87\) per share). In addition, one of the Principal Stockholders of Sweatshirt Apparel will receive an earnout of no less than \(\$ 0.5\) million for each of five years, commencing in 1997.

In May 1997, the Company formed a joint venture in Europe with the Fingen Group, a leading European apparel manufacturer and distributor owned by the Fratini family. The new joint venture, Maco Apparel, S.p.a., has entered into a license agreement with the Company for the manufacture and sale of Guess jeanswear throughout Europe and has purchased the Company's wholesale operations in Italy. Maco Apparel, S.p.a. produces a full collection of casual lifestyle jeanswear apparel, including men's and
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GUESS ?, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 1997 AND 1996
(14) ACQUISITION (CONTINUED)
women's jeans. The Company will continue to design the collections to be sold in the European market. In addition, an affiliate of Maco Apparel, S.p.a., Fingen Apparel N.V., has entered into a retail store license agreement with the Company for the opening and operation of Guess retail stores throughout Europe.

\section*{(15) REORGANIZATION CHARGE}

In the second quarter of 1996 , the Company recorded a provision amounting to \(\$ 3.6\) million for certain non-recurring charges relating to the write-down to net realizable value of operating assets associated with the (i) disposal of two currently active remote warehouse and production facilities, resulting in a net book loss of \(\$ 2.4\) million, and (ii) the net book loss of \(\$ 1.2\) million incurred by the Company in connection with the sale of one of its aircraft.

The write-down to net realizable value related to the disposal of the warehouse and production facilities of \(\$ 2.4\) million is based upon the asset carrying value of \(\$ 5.7\) million less its appraisal value of \(\$ 3.9\) million and includes a provision of \(\$ 600,000\) for estimated disposal costs, comprised primarily of commissions, title fees and other customary real estate closing costs. The write-down related to the sale of the aircraft of \(\$ 1.2\) million is based upon the asset carrying value of \(\$ 7.2\) million less the sale price of \(\$ 6.0\) million. The estimated costs of disposal of the aircraft were immaterial.

\section*{(16) CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING FOR PRODUCT DISPLAY FIXTURES}

Effective January 1, 1997, the Company changed its method of accounting for product display fixtures located in its wholesale customers' retail stores, whereby the costs for such fixtures will be capitalized and amortized over five years using the straight-line method. In prior years, these costs had been expensed as incurred. The Company believes that this new method will more closely match the long-term benefit that the product display fixtures provide with the expected future revenue from such fixtures. The cumulative effect of the change in accounting principle, recorded in the first quarter of 1997 , is calculated based upon the retroactive effect of applying the new accounting method to prior year fixture acquisitions. The cumulative effect of the change in accounting principle of \(\$ 4.0\) million (after reduction for income tax expense of \(\$ 2.7\) million) is included in earnings for the year ended December 31, 1997. Excluding the cumulative effect of the change in accounting principle, the effect of the change during 1997 was to increase net earnings by approximately \(\$ 6.2\) million or \(\$ 0.14\) per share.

\section*{(17) SUBSEQUENT EVENT}

On January 1, 1998, the Company formed two wholly-owned subsidiaries; Guess? Retail, Inc. and Guess? Licensing, Inc. The two subsidiaries will consolidate activities which were formerly operated as divisions, which the Company believes will result in greater operating efficiencies.
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SCHEDULE II

GUESS ?, INC. \& SUBSIDIARIES
VALUATION AND QUALIFYING ACCOUNTS
YEARS ENDED DECEMBER 31, 1997, 1996, AND 1995
(IN THOUSANDS)
\begin{tabular}{|c|c|c|c|c|c|c|c|c|}
\hline & \multicolumn{2}{|l|}{BALANCE AT BEGINNING} & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{CHARGED TO COSTS AND EXPENSES}} & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{DEDUCTIONS AND WRITE-OFFS}} & \multicolumn{2}{|l|}{\multirow[t]{2}{*}{BALANCE AT END OF PERIOD}} \\
\hline DESCRIPTION & & PERIOD & & & & & & \\
\hline \multicolumn{9}{|l|}{As of December 31, 1995} \\
\hline Allowance for obsolescence. & \$ & 2,400 & \$ & 2,352 & \$ & (392) & \$ & 4,360 \\
\hline Accounts receivable. & & 10,391 & & 5,147 & & \((4,689)\) & & 10,849 \\
\hline \multicolumn{9}{|l|}{As of December 31, 1996} \\
\hline Allowance for obsolescence. & & 4,360 & & (218) & & (885) & & 3,257 \\
\hline Accounts receivable & & 10,849 & & 4,280 & & \((5,392)\) & & 9,737 \\
\hline \multicolumn{9}{|l|}{As of December 31, 1997} \\
\hline Allowance for obsolescence. & & 3,257 & & 3,764 & & \((3,456)\) & & 3,565 \\
\hline Accounts receivable & & 9,737 & & 12,747 & & \((11,270)\) & & 11,214 \\
\hline
\end{tabular}

SIGNATURES

Pursuant to the requirements of Section 13 or \(15(\mathrm{~d})\) of the Securities Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Los Angeles, State of California, on March 23, 1998.

GUESS ?, INC.

By:
/s/ MAURICE MARCIANO
Maurice Marciano
Title: CHAIRMAN OF THE BOARD, CHIEF
EXECUTIVE OFFICER AND DIRECTOR

Pursuant to the requirements of the Securities Act of 1934 , this report has been signed by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.


EXHIBIT
NUMBER DESCRIPTION
3.1. Restated Certificate of Incorporation of the Registrant. (1)
3.2. Bylaws of the Registrant. (1)
4.3. Specimen stock certificate. (1)
10.1. Amended and Restated Stockholders' Agreement. (2)
10.4. Letter Agreement, dated January 22, 1996, between the Registrant and Andrea Weiss. (1)
10.5. Employment Agreement, dated as of May 14, 1996, between the Registrant and Francis K. Duane. (1)
10.19. Amendment No. 8 to the Revolving Credit Agreement, dated February 13, 1996, among the parties thereto. (1)
10.20. Amended and Restated Revolving Credit Agreement, dated as of March 28, 1997. (2)
10.22. 1996 Equity Incentive Plan. (1)
10.23. 1996 Non-Employee Directors' Stock Option Plan. (1)
10.24. Annual Incentive Plan. (1)
10.25. Employment Agreement between the Regristrant and Maurice Marciano. (2)
10.26. Employment Agreement between the Regristrant and Paul Marciano. (2)
10.27. Employment Agreement between the Regristrant and Armand Marciano. (2)
10.28. Registration Rights Agreement among the Registrant and certain stockholders of the Registrant. (2)
10.29. Indemnification Agreement among the Registrant and certain stockholders of the Registrant. (2)
10.30. Indemnification Agreements between the Registrant and certain executives and directors. (2)
10.31. First Amendment to Amended and Restated Shareholders' Agreement.(3)
10.32. First Amendment and Waiver to Amended and Restated Revolving Credit Agreement by and between the Registrant and BankBoston, NA, F/K/A The First National Bank of Boston, Sanwa Bank California and the Financial Institutions Party hereto. (4)
* 10.33. Amended and Restated 1996 Non-Employee Directors' Stock Option Plan, as amended through March 3 , 1997 .
* 18.0. Letter regarding change in accounting principles.
* 21.1. List of Subsidiaries.
* 27.1. Financial Data Schedule for the year ended December 31, 1997.
* 27.2 Financial Data Schedule for the years ended December 31, 1996 and 1995 and quarters ended March 31 , 1996, June 30, 1996 and September 28, 1996.
* 27.3 Financial Data Schedule quarters ended March 30, 1997, June 29, 1997 and September 28, 1997 .
\(\qquad\)
* Filed herewith
(b) Financial Statement Schedule:

\section*{Description}
Schedule II Valuation and Qualifying Accounts
(1) Incorporated by reference from the Registration Statement on Form S-1 (Registration No. 333-4419) filed by the Company on June 24, 1996, as amended.
(2) Incorporated by reference from the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
(3) Incorporated by reference from the Company's Quarterly Report on Form 10-Q for the quarter ended March 30, 1997.
(4) Incorporated by reference from the Company's Quarterly Report on Form 10-Q for the quarter ended June 29, 1997.

Exhibit 10.33 Amended and Restated 1996 Non-Employee Directors' Stock Option Plan, as amended through March 3, 1997

GUESS ?, INC.
AMENDED AND RESTATED 1996
NON-EMPLOYEE DIRECTORS' STOCK OPTION PLAN
(as amended through March 3, 1997)
1. Purpose of the Plan.

The purpose of this Plan is to enable the Company to attract and retain as non-employee directors individuals with superior training, experience and ability and to provide additional incentive to such Eligible Directors by giving them an opportunity to participate in the ownership of the Company.

\section*{2. Definitions.}

For purposes of the Plan, the following terms shall be defined as set forth below:
"Affiliate" and "Associate" have the respective meanings ascribed to such terms in Rule 12b-2 promulgated under the Exchange Act.
"Annual Meeting" means an annual meeting of the Company's stockholders.
"Award Agreement" means a written document issued by the Company to an Optionee regarding the grant and exercise of Options to purchase shares of Common Stock and the terms and conditions thereof.
"Beneficial Owner" has the meaning ascribed to such term in Rule 13d-3 promulgated under the Exchange Act.
"Board" means the Board of Directors of the Company.
"Code" means the Internal Revenue Code of 1986, as amended from time to time, and any successor thereto.
"Combined Voting Power" means the combined voting power of the Company's then outstanding voting securities.
"Common Stock" means the Common Stock of the Company, par value \(\$ .01\) per share.
"Company" means Guess ?, Inc., a Delaware corporation, including any wholly owned Subsidiary or affiliate, or any successor organization.
"Disability" means permanent and total disability within the meaning of section \(22(e)(3)\) of the Code.
"Election Date" means January 15 of the relevant Election Period, provided, however, that if the Election Date for an Eligible Director's initial Election Period shall be the day of initial election or appointment to the Board.
"Election Period" means the calendar year, provided, however, that if an Eligible Director is initially elected or appointed to the Board as of a date other than January 1, the initial Election Period for such Eligible Director shall be the remainder of the year of initial election or appointment.

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"Eligible Director" means a person who is a member of the Board and who is not
an employee of the Company.
"Eligibility Date" means the first business day of each of the Company's fiscal years, commencing January 1, 1997, while this Plan is in effect.
"Exchange Act" means the Securities Exchange Act of 1934, as amended.
"Fair Market Value" means, on any given date, the closing price of the shares of Common Stock, as reported on the New York Stock Exchange for such date or, if Common Stock was not traded on such date, on the next preceding day on which Common Stock was traded; provided that if the Common Stock is not then traded on the New York Stock Exchange, Fair Market Value means the fair market value thereof as of the relevant date of determination as determined in accordance with a valuation methodology approved by the Board.
"Incentive Stock Option" means any Option intended to be designated as an "incentive stock option" within the meaning of Section 422 of the Code.
"Non-qualified Stock Option" means any Option that is not an Incentive Stock Option.
"Option" means any option to purchase shares of the Common Stock of the Company granted pursuant to this Plan.
"Optionee" means an Eligible Director who receives an Option under the Plan.
"Parent" means any corporation which is a "parent corporation" within the meaning of Section \(424(e)\) of the Code with respect to the Surviving Entity.
"Person" means any person or "group" within the meaning of Section 13(d) (3) or Section \(14(d)(2)\) of the Exchange Act.
"Plan" means the Guess ?, Inc. Amended and Restated Non-Employee Directors' Stock Option Plan, as hereinafter amended from time to time.
"Rules" means the regulations promulgated by the Securities and Exchange Commission under Section 16 of the Exchange Act, as amended from time to time.
"Subsidiary" means (i) any corporation which is a "subsidiary corporation" within the meaning of Section \(424(f)\) of the code with respect to the Company or (ii) any other corporation or other entity in which the Company, directly or indirectly, has an equity or similar interest and which the Board designates as a subsidiary for purposes of the Plan.
"Surviving Entity" has the meaning ascribed to it in Section \(9(b)\) hereof.

Except where otherwise indicated by the context, any masculine terminology used herein shall also include the feminine and vice versa, and the definition of any term herein in the singular shall also include the plural and vice versa.

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\section*{3. Shares Subject to the Plan.}

Except as provided in Section 9, the aggregate number of shares of Common Stock that may be issued under the Plan is 500,000 . Such shares may include authorized but unissued shares of Common Stock, treasury shares or a combination of both. In the event the number of shares of Common Stock issued under the Plan and the number of shares of Common Stock subject to outstanding awards equals the maximum number of shares of Common Stock authorized under the Plan, no further awards shall be made unless the Plan is amended (in accordance with the Rules, if necessary) or additional shares of Common Stock become available for further awards under the Plan. If and to the extent that Options granted under the Plan terminate, expire or are canceled without having been exercised, such shares shall again be available for subsequent awards under the

Plan.
4. Administration of the Plan.
(a) Administration. The Plan shall be administered by the Board. Subject to the provisions of the Plan, the Board shall be authorized to:
(i) adopt, revise and repeal such administrative rules, guidelines and practices governing this Plan as it shall from time to time deem advisable;
(ii) interpret the terms and provisions of the Plan and any Option issued under the Plan (and any agreements relating thereto), and otherwise settle all claims and disputes arising under the Plan;
(iii) delegate responsibility and authority for the operation and administration of the Plan, appoint employees and officers of the Company to act on its behalf, and employ persons to assist in the fulfilling of its responsibilities under the Plan; and
(iv) otherwise supervise the administration of the Plan; provided, however, that the Board shall have no discretion with respect to the selection of Eligible Directors to receive Options hereunder, the number of shares of Common Stock covered by such Option or the price or timing of any Options granted hereunder; provided further that any action by the Board relating to the Plan will be taken only if approved by the affirmative vote of a majority of the directors who are not then eligible to participate under the Plan.
(b) Delegation to a Committee. The Board may delegate to a committee of the Board any or all of its authority for administration of the Plan and, if such delegation occurs, all references to the Board in this Plan shall be deemed references to the committee to the extent provided in the resolution establishing the committee.
(c) Loans to Optionees. The Board, in its absolute discretion, may provide that the Company loan to Optionees sufficient funds to exercise any Option and/or to pay any withholding due upon exercise of such Option. The Board shall have the authority to make such determinations at any time and shall establish repayment terms, including installments, maturity and interest rates.

\section*{5. Option Grants.}
(a) Number of Options Granted. The following Options shall be automatically granted to each Eligible Director under the Plan, without further approval or authorization of the Board or any other person:
(i) Each person who first becomes an Eligible Director on or after the date of the Company's initial public offering of Common Stock shall be awarded an Option to purchase 10,000 shares of Common Stock as of the date such person first becomes an Eligible Director.
(ii) On each Eligibility Date, each Eligible Director who has not been an employee of the Company at any time during the immediately preceding 12 months shall be awarded an Option to purchase 3,000 shares of Common Stock, provided, however, that an Eligible Director whose initial election or appointment to the Board occurs after September 30 of a given year (or, if the fiscal year of the Company shall be other than the calendar year, whose initial election or appointment to the Board occurs more than nine months after the start of the Company's fiscal year) shall not receive an award pursuant to this clause (ii) on the first Eligibility Date to occur after such initial election or appointment.

In addition to the Options granted under this Section 5, Eligible Directors may
also be awarded Options pursuant to the election provided for in Section 6 below.
(b) Option Price. The Option price per share of Common Stock covered by an Option granted under this Section 5 shall be \(85 \%\) of the Fair Market Value of one share of Common Stock as of the date of grant.
(c) Amendments to this Section 5. Notwithstanding any other provision of the Plan, until August 15, 1996, this Section 5 may not be amended more then once, except for amendments necessary to conform the Plan to changes in the provisions of, or the regulations relating to, the Code.
(d) Exercisability. Subject to the other terms and conditions of the Plan, Options granted under this Section 5 shall vest and become exercisable with respect to one-fourth of the shares of Common Stock covered thereby on each anniversary of the date of grant, provided that the Eligible Director shall have continued in service on the Board until such date. In no case may an Option be exercised as to less than 100 shares at any one time (or the remaining shares covered by the Option if less than 100) during the term of the Option. Only whole shares shall be issued pursuant to the exercise of any Option.

\section*{6. Elections to Receive Options in Lieu of Annual Retainer Fees.}
(a) General; Time and Manner of Making Election. An Eligible Director may elect to receive, in lieu of his or her annual cash retainer fees for service on the Board, Options having the terms and conditions set forth in this Section 6 and in Section 7 below. Such an election shall be made with respect to any Election Period by completing, signing and returning to the Company, on or prior to the Election Date, a election form provided for such purpose or other documentation reasonably acceptable to the general counsel of the Company. Elections pursuant to this Section \(6(a)\) may be made only with respect to the entire amount of an Eligible Director's annual cash retainer fees for service on the Board during an Election Period. Elections shall not be available either with respect to any portion of such annual retainer fee or
with respect to any attendance fees or fees for service on, or as chairman of, a committee. An election, once made, shall be irrevocable.
(b) Number of Shares Subject to Option. The number of shares of Common Stock subject to an Option awarded pursuant to an election made as provided in Section 6(a) above shall be calculated using the formula (A x B)/C, where "A" equals the dollar amount of annual retainer fee deferred, "B" equals 2.50 and "C" equals the Fair Market Value of one share of Common Stock on the applicable Election Date. If the foregoing yields a fractional share, the number of shares subject to the Option shall be rounded up to the nearest whole share.
(c) Date of Grant; Option Price. Options awarded pursuant to this Section 6 will be granted as of the relevant Election Date. The Option price per share of Common Stock covered by an Option granted under this Section 6 shall be the Fair Market Value of one share of Common Stock as the date of grant.
(d) Exercisability. Subject to the other terms and conditions of the Plan, Options granted under this Section 6 shall vest and become exercisable with respect to one-fourth of the shares of Common Stock covered thereby on the first day of each of the four fiscal quarters following the date of grant, provided that the Eligible Director shall have continued in service on the Board until such date. In no case may an Option be exercised as to less than 100 shares at any one time (or the remaining shares covered by the Option if less than 100) during the term of the option. Only whole shares shall be issued pursuant to the exercise of any Option.
7. General Terms and Conditions of Options.

All Options granted under the Plan shall have the following terms and conditions:
(a) Award Agreement. Each Option shall be evidenced by an Award Agreement containing such terms and conditions which are not inconsistent with the terms of the Plan. Award Agreements relating to Options may, in the discretion of the Board, provide restrictions on transfer of shares of Common Stock acquired upon exercise of any Option during a specified period.
(b) Non-qualified Stock Options. All Options granted hereunder shall be Non-qualified Stock Options. No Option granted pursuant to this Plan may be designated as an Incentive Stock Option.
(c) Option Term. The term of each Option shall be ten years. No Option shall be exercised by any person after expiration of the term of the Option.
(d) Method of Exercise. Exercise of Options shall be subject to any trading policy of the Company applicable to members of the Board, including without limitation any "blackout" period requirements or other restrictions on the time during which Options may be exercised. Shares may be purchased or acquired pursuant to an Option granted hereunder by giving written notice of exercise to the Company, specifying the number of shares as to which the Optionee desires to exercise the Option, and containing any representations required by the Board. On or before the date specified for completion of the purchase of shares pursuant to an Option, the Optionee must have paid the Company the full purchase price of such shares in cash, certified or bank check, or other instrument acceptable to the Board. As determined by the Board in its sole discretion, payment in full or in part may also be made by tendering to the Company shares of previously acquired unrestricted Common

Stock of the Company (having a Fair Market Value as of the date the Option is exercised equal to the exercise price (or such portion thereof)). Common Stock used to pay the exercise price may be shares that are already owned by the Optionee, or the Company may withhold shares of Common Stock that would otherwise have been received by the Optionee upon exercise of the Option. In its discretion, in accordance with rules and procedures established by the Board for this purpose, the Board may also permit an Optionee to exercise an Option through a "cashless exercise" procedure approved by the Board involving a broker or dealer approved by the Board, provided that the Optionee has delivered an irrevocable notice of exercise (the "Notice") to the broker or dealer and such broker or dealer agrees: (A) to sell immediately the number of shares of Common Stock specified in the Notice to be acquired upon exercise of the Option in the ordinary course of its business, (B) to pay promptly to the Company the aggregate exercise price (plus the amount necessary to satisfy any applicable tax liability) and (C) to pay to the Optionee the balance of the proceeds of the sale of such shares over the amount determined under clause (B) of this sentence, less applicable commissions and fees; provided, however, that the Board may modify the provisions of this sentence to the extent necessary to conform the exercise of the Option to Regulation \(T\) under the Exchange Act or any other applicable rules. The manner in which the exercise price may be paid may be subject to certain conditions specified by the Board, including, without limitation, conditions intended to avoid the imposition of liability against the individual under Section 16 of the Exchange Act. If requested by the Board, the Optionee shall deliver the Award Agreement evidencing an exercised Option to the Secretary of the Company, who shall endorse thereon a notation of such exercise and return such Award Agreement to the Optionee exercising the Option. No fractional shares (or cash in lieu thereof) shall be issued upon exercise of an Option and the number of shares that may be purchased upon exercise shall be rounded to the nearest number of whole shares.
(e) Non-transferability. No Option granted under the Plan or any rights or interests therein may be sold, transferred, assigned, pledged or otherwise
encumbered or disposed of, except by will, or the laws of descent and distribution or pursuant to a "qualified domestic relations order" ("QDRO") as defined in the Code or Title I of the Employee Retirement Income Security Act of 1974, as amended, and the rules and regulations thereunder; provided, however, that the Board may, subject to such terms and conditions as the Board shall specify, permit the transfer of an Option granted after August 15, 1996 to an Optionee's family members or to one or more trusts established in whole or in part for the benefit of one or more of such family members. During the Optionee's lifetime, all Options shall be exercisable only by the Optionee or, if applicable, the "alternate payee" under a QDRO, or the family member or trust to whom such Option has been transferred in accordance with the previous sentence.
(f) Termination by Reason of Death. In the event of the death of an Optionee, any Option held by such Optionee may thereafter be exercised, to the extent exercisable on the date of death, by the legal representative of the estate or legatee of the Optionee under the will of the Optionee for a period of one year from the date of such death or until the expiration of the stated term of such Option, whichever period is shorter, and to the extent not exercisable on the date of death, such Option shall be forfeited.
(g) Termination by Reason of Disability. In the event of the Disability of an Optionee, any Option held by such Optionee may thereafter be exercised by the Optionee, to the extent it was exercisable at the time of such Disability, for a period of one year from the date of such Disability or until the expiration of the stated term of such Option, whichever period is shorter, and to the extent not exercisable on the date of Disability, such

Option shall be forfeited; provided, however, that if the Optionee dies within such one-year period, any unexercised Option held by such Optionee shall thereafter be exercisable to the extent it was exercisable at the time of death for a period of one year from the date of such death or until the expiration of the stated term of such Option, whichever period is shorter.
(h) Other Terminations. If an Optionee ceases to be an Eligible Director for any reason other than death or Disability, any Option held by such Optionee may thereafter be exercised by the Optionee, to the extent it was exercisable at the time of such termination, for a period of six months from the date of such termination or the expiration of the stated term of such Option, whichever period is shorter, and to the extent not exercisable on the date of termination, such Option shall be forfeited; provided, however, that if the Optionee dies within such six-month period, any unexercised Option held by such Optionee shall thereafter be exercisable, to the extent to which it was exercisable at the time of death, for a period of one year from the date of such death or until the expiration of the stated term of the Option, whichever period is shorter.

\section*{8. Amendment and Termination.}

The Board may amend, alter, suspend or terminate the Plan in whole or in part at any time and from time to time; provided, however, that, until August 15, 1996, the provisions of the Plan respecting eligibility to participate may not be amended more frequently than once, other than to comport with changes in the Code, or the Employee Retirement Income Security Act of 1974, as amended, and any rules or regulations thereunder; provided further that any amendment, alteration, suspension or termination which, under the requirements of applicable federal or state law or regulation or the rules of any stock exchange or automated quotation system on which the common Stock may then be listed or quoted must be approved by the stockholders of the Company, shall not be effective unless and until such stockholder approval has been obtained in compliance with such law. The Board may amend the terms of any Option theretofore granted, prospectively or retroactively, but no such amendment shall impair the rights of any Optionee without the Optionee's consent.

Notwithstanding any provision herein to the contrary, the Board shall have broad authority to amend the Plan or any Option to take into account changes in applicable tax laws, securities laws, accounting rules and other applicable state and federal laws.

\section*{9. Changes in Capital Structure.}
(a) In the event of any change in the outstanding Common Stock by reason of a stock dividend, recapitalization, reorganization, merger, consolidation, stock split, combination or exchange of shares, (i) such proportionate adjustments as may be necessary (in the form determined by the Board in its sole discretion) to reflect such change shall be made to prevent dilution or enlargement of the rights of Optionees under the Plan with respect to the aggregate number of shares of Common Stock for which awards in respect thereof may be granted under the Plan, the number of shares of Common Stock covered by each outstanding Option, and the exercise price in respect thereof and (ii) the Board may make such other adjustments, consistent with the foregoing, as it deems appropriate in its sole discretion.
(b) In the event of a change in control of the Company, (i) all outstanding Options granted hereunder shall become fully exercisable as of the date of the Change in Control, whether or not then exercisable, and (ii) in the case of a change in control involving a merger of, and consolidation involving, the Company in which the Company is (A) not the surviving corporation (the "Surviving Entity") or (B) becomes a wholly owned subsidiary
of the Surviving Entity or any Parent thereof, each outstanding Option granted hereunder and not exercised (a "Predecessor Option") shall be converted into an option (a "Substitute Option") to acquire common stock of the Surviving Entity or its Parent, which Substitute Option shall have substantially the same terms and conditions as the Predecessor Option, with appropriate adjustments as to the number and kind of shares and exercise prices. A "change in control" shall be deemed to have occurred when (A) any Person (other than (x) the Company, any Subsidiary of the Company, any employee benefit plan of the Company or of any Subsidiary of the Company, or any person or entity organized, appointed or established by the Company or any Subsidiary of the Company for or pursuant to the terms of any such plan or (y) Maurice Marciano, Paul Marciano or Armand Marciano, or any trust established in whole or in part for the benefit of one or more of them or their family members, or any other entity controlled by one or more of them), alone or together with its Affiliates and Associates (collectively, an "Acquiring Person"), shall become the Beneficial Owner of twenty percent ( \(20 \%\) ) or more of the then outstanding shares of Common Stock or the Combined Voting Power of the Company (except pursuant to an offer for all outstanding shares of Common Stock at a price and upon such terms and conditions as a majority of the Continuing Directors determine to be in the best interests of the Company and its shareholders (other than an Acquiring Person on whose behalf the offer is being made)), (B) during any period of two consecutive years, individuals who at the beginning of such period constitute the Board, and any new director (other than a director who is a representative or nominee of an Acquiring Person) whose election by the Board or nomination for election by the Company's shareholders was approved by a vote of at least a majority of the directors then still in office who either were directors at the beginning of the period or whose election or nomination for election was previously so approved (collectively, the "Continuing Directors"), cease for any reason to constitute a majority of the Board, (C) the shareholders of the Company approve a merger or consolidation of the Company with any other corporation, other than a merger or consolidation which would result in the voting securities of the Company outstanding immediately prior thereto continuing to represent (either by remaining outstanding or by being converted into voting securities of the Surviving Entity or any Parent of such Surviving Entity) at least \(80 \%\) of the Combined Voting Power of the Company, such Surviving Entity or the Parent of such Surviving Entity
outstanding immediately after such merger or consolidation, or (D) the shareholders of the Company approve a plan of reorganization (other than a reorganization under the United States Bankruptcy Code) or complete
liquidation of the Company or an agreement for the sale or disposition by the Company of all or substantially all of the Company's assets; provided, however, that a change in control shall not be deemed to have occurred in the event of (x) a sale or conveyance in which the Company continues as a holding company of an entity or entities that conduct all or substantially all of the business or businesses formerly conducted by the Company or (y) any
transaction undertaken for the purpose of incorporating the Company under the laws of another jurisdiction, if such transaction does not materially affect the beneficial ownership of the Company's capital stock.
10. Unfunded Status of the Plan.

The Plan is unfunded. Nothing contained herein shall give any such Optionee any rights that are greater than those of a general creditor of the Company. In its sole discretion, the Board may authorize the creation of trusts or other arrangements to meet the obligations created under the Plan to deliver Common Stock or payments in lieu thereof with respect to awards hereunder.
11. Effective Date and Term of the Plan.

The Plan shall be effective as of the date the Plan is approved by the Board, provided that the Plan is approved by the affirmative votes of a majority of shares of Common Stock or by written consent of a majority of shares of Common Stock. Options granted under the Plan prior to such shareholder approval shall be and are made subject to defeasance by the failure of the shareholders to approve the Plan. The Plan shall continue in effect until the earlier of (a) ten years from the date of the first grant of Options or (b) the termination of the Plan by action of the Board. No Options shall be granted pursuant to the Plan on or after such termination date, but Options granted prior to such date may extend beyond that date. The Board shall have the right to suspend or terminate the Plan at any time except with respect to any Options then outstanding.

\section*{12. General Provisions.}
(a) Representations by Optionees. The Board may require each Optionee to represent to and agree with the Company in writing that the Optionee is acquiring the shares of Common Stock without a view to distribution or other disposition thereof. The certificates for such shares may include any legend that the Company deems appropriate to reflect any restrictions on transfer.
(b) No Restrictions on Adoption of Other Compensation Arrangements. Nothing contained in this Plan shall prevent the Board from adopting other or additional compensation arrangements (subject to stockholder approval, if such approval is required) and such arrangements may be either generally applicable or applicable only in specific cases.
(c) No Right to Re-Election. The adoption of the Plan shall not interfere in any way with the right of the Company to terminate its relationship with any of its directors at any time.
(d) Tax Withholding. No later than the date as of which an amount first becomes includable in the gross income of the Optionee for applicable income tax purposes with respect to any award under the Plan, the Optionee shall pay to the Company or make arrangements satisfactory to the Board regarding the payment of any federal, state or local taxes of any kind required by law to be withheld with respect to such amount. Unless otherwise determined by the Board, in accordance with rules and procedures established by the Board, the minimum required withholding obligations may be settled with Common Stock, including Common Stock that is part of the award that gives rise to the
withholding requirement. The obligation of the Company under the Plan shall be conditional upon such payment or arrangements and the Company shall, to the extent permitted by law, have the right to deduct any such taxes from any payment of any kind otherwise due to the Optionee.
(e) Issue and Transfer Taxes. The Board may agree to require the Company to pay issuance or transfer taxes on shares issued pursuant to the exercise of an Option under the Plan.
(f) Applicable Law. The Plan shall be governed by and subject to the laws of the State of Delaware and to all applicable laws and to the approvals by any governmental or regulatory agency as may be required.
(g) Severability. If any provision of this Plan shall be held illegal or invalid for any reason, such illegality or invalidity shall not affect the remaining provisions of this Plan, but this Plan shall be construed and
enforced as if such illegal or invalid provision had never been included herein.
(h) Compliance with Rule 16b-3. The Plan is intended to comply with Rule 16b-3 under the Exchange Act or its successors under the Exchange Act and the Board shall interpret and administer the provisions of the Plan or any Award Agreement in a manner consistent therewith. To the extent any provision of the Plan or Award Agreement or any action by the Board fails to so comply, it shall be deemed null and void, to the extent permitted by law and deemed advisable by the Board. Moreover, in the event the Plan or an Award Agreement does not include a provision required by Rule \(16(b)(3)\) to be stated therein, such provision (other than one relating to eligibility requirements, or the price and amount of Awards) shall be deemed automatically to be incorporated by reference into the Plan or such Award Agreement.
(i) Expenses. All expenses and costs in connection with the administration of the Plan or the issuance of Options hereunder shall be borne by the Company.
(j) Headings. The headings of sections herein are included for convenience of reference and shall not affect the meaning of any of the provisions of the Plan.
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EXHIBIT 18.0 Letter regarding change in accounting principles

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April 23, 1997

Guess ? Inc.
Los Angeles, California
Gentleman:
We have been furnished with a copy of Form 10-Q of Guess ?, Inc. for the quarter ended March 30,1997 , and have read the Company's statements contained in Note 4 to the condensed financial statements included therein. As stated in Note 4, the Company changed its method of accounting for product display fixtures and states that the newly adopted accounting principle is preferable in the circumstances because the newly adopted principle more accurately matches the long-term benefit derived from the product display fixtures with the expected future revenue from such fixtures. In accordance with your request, we have reviewed and discussed with Company officials the circumstance and business judgment and planning upon which the decision to make this change in the method of accounting was based.

We have not audited any financial statements of Guess ?, Inc. as of any date or for any period subsequent to December 31, 1996, nor have we audited the information set forth in the aforementioned Note 4 to the condensed financial statements; accordingly, we do not express an opinion concerning the factual information contained therein.

With regard to the aforementioned accounting charge, authoritative criteria have not been established for evaluating the preferability of one acceptable method of accounting over another acceptable method. However, for purposes of Guess ?, Inc.'s compliance with the requirements of the Securities and Exchange Commission, we are furnishing this letter.

Based on our review and discussion, with reliance on management's business judgment and planning, we concur that the newly adopted method of accounting is preferable in the Company's circumstances.

> Very truly yours,

KPMG PEAT MARWICK LLP

Exhibit 21.1. List of Subsidiaries.

LIST OF SUBSIDIARIES
\begin{tabular}{lccc} 
Investment in & Location & Owned by & Percent of Ownership \\
- & & & \\
Guess? Europe, BV & Netherlands & Guess?, Inc. & \(100 \%\) \\
Guess? Asia & Hong Kong & Guess? Europe, BV & \(100 \%\) \\
Ranche Ltd. & Hong Kong & Guess? Europe, BV & \(100 \%\)
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<F1>Includes net royalties of \$49.5 million.
<F2>Effective January 1, 1997, the Company changed its method of accounting for
product display fixtures located in its wholesale customers' retail stores,
whereby the costs for such fixtures will be capitalized and amortized over five
years using the straight-line method. In prior years, these costs had
been expensed as incurred. The Company believes that this new method will
more closely match the long-term benefit that the product display fixtures
provide with the expected future revenue from such fixtures. The cumulative
effect of the change in accounting principle, recorded in the first quarter of
1997, is calculated based upon the retroactive effect of applying the new
accounting method to prior year fixture acquisitions. The cumulative effect
of the change in accounting principle of \$4.0 million (after reduction for
income tax expense of \$2.7 million) is included in earnings for the year ended
December 31, 1997. Excluding the cumulative effect of the change in accounting
principle, the effect of the change during 1997 was to increase net earnings by
approximately \$6.2 million or \$0.14 per share.
<F3>Earnings per share includes the effect of a one-time change in accounting
principle, which was equivalent to \$0.09 per share. Earnings per share,

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excluding the effect of the accounting change, was \(\$ 0.78\) per share-basic. Diluted earnings per share were the same as basic earnings per share.
</FN>
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MILLION, \(\$ 46.4\) MILLION, \(\$ 11.6\) MILLION, \(\$ 16.7\) MILLION AND \(\$ 15.0\) MILLION, RESPECTIVELY.
<F2>INCLUDES NON-RECURRING CHARGES RELATED TO THE WRITEDOWN OF OPERATING ASSETS TO
BE DISPOSED OF IN CONTEMPLATION OF THE OFFERINGS AGGREGATING \$3.6 MILLION
RELATING TO (A) DISPOSAL OF TWO CURRENTLY ACTIVE REMOVE WAREHOUSE AND
PRODUCTION FACILITIES, WHICH ARE NOT EXPECTED TO BE USED IN THE COMPANY'S
OPERATIONS AFTER THE OFFERINGS, RESULTING IN A NET BOOK LOSS OF \(\$ 2.4\) MILLION,
AND (B) THE NET BOOK LOSS OF \(\$ 1.2\) MILLION INCURRED BY THE COMPANY IN CONNECTION
WITH THE SALE OF ONE OF ITS AIRCRAFT TO AN UNAFFILIATED THIRD PARTY FOR \$6.0
MILLION IN CONTEMPLATION OF THE OFFERINGS.
</FN>
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\hline <TOTAL-LIABILITY-AND-EQUITY> & & 276,289 & 297,257 & 313,07 \\
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\hline <INTEREST-EXPENSE> & & 3,226 & 3,187 & 3,48 \\
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\hline <INCOME-CONTINUING> & & 14,052 & 8,528 & 13,10 \\
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\hline <EXTRAORDINARY> & & 0 & 0 & \\
\hline <CHANGES> & & 3,961<F2> & 0 & \\
\hline <NET-INCOME> & & 18,013 & 8,528 & 13,10 \\
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\hline <EPS-DILUTED> & & 0.42 & 0.20 & 0.3 \\
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<F1>FOR THE QUARTERS ENDED MARCH 30, 1997, JUNE 29, 1997 AND SEPTEMBER 28, 1997, INCLUDES NET ROYALTIES OF \$13.1 MILLION, \$11.0 MILLION, \$15.5 MILLION, RESPECTIVELY.
<F2 EEFFECTIVE JANUARY 1, 1997, THE COMPANY CHANGED ITS METHOD OF ACCOUNTING FOR PRODUCT DISPLAY FIXTURES LOCATED IN ITS WHOLESALE CUSTOMERS RETAIL STORES, WHEREBY THE COSTS FOR SUCH FIXTURES WILL BE CAPITALIZED AND AMORTIZED OVER FIVE YEARS USING THE STRAIGHT-LINE METHOD. IN PRIOR YEARS, THESE COSTS HAD BEEN EXPENSED AS INCURRED. THE COMPANY BELIEVES THAT THIS NEW METHOD WILL MORE CLOSELY MATCH THE LONG-TERM BENEFIT THAT THE PRODUCT DISPLAY FIXTURES PROVIDE WITH THE EXPECTED FUTURE REVENUE FROM SUCH FIXTURES. THE CUMULATIVE EFFECT OF THE CHANGE IN ACCOUNTING PRINCIPLE, RECORDED IN THE FIRST QUARTER OF 1997, IS CALCULATED BASED UPON THE RETROACTIVE EFFECT OF APPLYING THE NEW ACCOUNTING METHOD TO PRIOR YEAR FIXTURE ACQUISITIONS. THE CUMULATIVE EFFECT OF THE CHANGE IN ACCOUNTING PRINCIPLE OF \(\$ 4.0\) MILLION (AFTER REDUCTION FOR INCOME TAX EXPENSE OF \$2.7 MILLION) IS INCLUDED IN EARNINGS FOR THE YEAR ENDED DECEMBER 31, 1997. EXCLUDING THE CUMULATIVE EFFECT OF THE CHANGE IN ACCOUNTING PRINCIPLE, THE EFFECT OF THE CHANGE DURING 1997 WAS TO INCREASE NET EARNINGS BY APPROXIMATELY \$6.2 MILLION OR \$0.14 PER SHARE.
</FN>```

